

BUDGET STATEMENT NUMBER 2

DEPARTMENTAL ESTIMATES

Vote 1

Department of the Premier

	2005/06 To be appropriated	2006/07	2007/08
MTEF allocations	R298 112 000	R308 338 000	R324 305 000
Responsible MEC	Premier		
Administering Department	Department of the Premier		
Accounting Officer	Director-General		

1. Overview

Core functions and responsibilities

The Department of the Premier, during its strategic planning session in August 2004, did intense introspection to identify the deficiencies in the department's functions and to determine its readiness and ability to deliver on the vision of the Premier. It identified its new role as being responsible for providing strategic leadership, outcomes based management, needs-based services and efficient and effective corporate government through holistic governance.

The Department of the Premier utilises a series of instruments to give effect to holistic governance in all its dimensions. The instruments can be summarized as follows:

Policy synthesis and leadership

A number of functions contribute to the exercise of this instrument

- Research, information and analysis of data and key trends
- Monitoring and evaluation of iKapa Elihlumayo Strategies, Presidential Projects/initiatives, National Programme of Action, Cabinet decisions, quality of services delivery benchmarks (Batho Pele), etc.
- Strategic Planning methodologies

Transversal Support

- Human resource management
- Information communication technology policy as expressed as an e-governance strategy
- Legal services

Communication

This instrument allows the department to reach every staff member and citizen to inform and enthuse them about the practical dimensions of 'A home for All' and iKapa Elihlumayo. In this sense, the internal and external communications function is arguably the most important instrument in fostering a shared commitment to the government agenda.

Co-operative governance forums

This instrument enables us to maximize the impact of our development investment by linking our interventions with the resources of the other spheres of government. The two key forums that constitute this instrument is the President's Coordination Council (PCC) and the anticipated Premier's Intergovernmental Forum (PIGF)

established in the Intergovernmental Relation (IGR) Bill. In addition to the compulsory PIGF the Premier may establish other inter-governmental forums to deal with specific functional areas. These new co-operative governance instruments will greatly enhance the possibility of strategic alignment and seamlessness if properly executed.

International relations

This instrument is deployed within a tightly circumscribed national policy framework. Nonetheless, given the increasingly globalised nature of the world, it is vital for all spheres of government to undertake concrete steps to give expression in appropriate ways to national government's International relations policy objectives. A specific policy will be drafted to spell out how global connectivity will be enhanced to ensure fast growing investment, trade and tourism to the Western Cape.

Vision

A Home for All.

Mission

The Department of the Premier, through holistic governance, will deliver:

- Strategic leadership;
- Outcomes based management;
- Needs-based services and
- Efficient and effective corporate government

to the citizens of the Western Cape.

Main services

An administrative and executive support service to the Premier and Director-General.

Provide sound inter- and intra-governmental relations and co-ordinated and integrated planning through support to the executive and administrative structures. Improvement of the quality of life of targeted vulnerable and marginalised groups. The mainstreaming of moral regeneration in all provincial structures, processes and practices. Promotion of the interests of the Western Cape in the international arena through bilateral and multilateral interactions.

The areas of focus of the Centre for E-Innovation are:

- e-Services: digitally enabling the delivery of services to the community so as to provide seamless access to government.
- e-Administration: providing the applications and tools that enable the Provincial Government departments to manage their activities efficiently and effectively
- e-Infrastructure: ensuring the provision of the necessary network infrastructure, network services, applications and support functions to the departments of the Provincial Government.
- e-Society: directly assisting the emergence of a competitive knowledge economy by providing Internet access, development of knowledge economy skills, support for the Information and Communication Technology industry, catalyst of online communities, managing of government information portals, etc.
- e-Solution research & development: establishing policies and standards, undertaking business analysis and business case development to motivate change initiatives, encouraging knowledge management and supporting business intelligence initiatives, project office and program management service, shepherding master systems plan development and implementation, etc.
- e-Business transformation: improving the efficiency of the Provincial Government and its agents, partners and other intermediaries through process reengineering, information sharing and systems.

The promotion of integrated and corporate governance.

Human Resource Development.

Communication.

Legal and Forensic Investigative Services.

Financial, personnel and administrative support services to the Department.

Demands and changes in services

Given the radical change in the functions of the department as outlined above, it is clear that the department is not geared to deliver on the vision of the Premier – not in terms of structure, culture, skills, and the budget. A process of re-engineering has therefore been started with the view of restructuring the department to effectively and efficiently execute its new functions. With the uncertainty of what the department's structure and eventual functions are going to be after the re-engineering process, it was extremely challenging to compile a budget. The decision was therefore taken to compile a budget based on the previous functions. After the re-engineering process the department will once again embark on a strategic planning workshop to clarify goals, objectives, roles, responsibilities and the concomitant budget. The objective of this workshop will be to produce a business plan of the department's 2005/06 operations, together with an amended 2005/06 budget in the 2005/06 Adjustments estimate. This business plan will be submitted to both Provincial Treasury and the Provincial Legislature by 20 June 2005.

At this stage, the following challenges facing the department have already been identified:

Communication

- Internal and external communication of the vision of 'a Home for All' and the iKapa Elihlumayo strategy
- Staff and community Imbizo's

Re-engineering

- Restructuring of the Department
- Managing the personnel implications
- Setting measurable objectives for the department

Human Resources Development

- Transforming training offered at the Cape Administrative Academy
- Finalising and implementing the HRD strategy (Building human capital)

Leadership and co-ordination

- Establishing a policy and planning unit
- Implementing a monitoring and evaluation system.

Finalising and implementing the departmental iKapa Elihlumayo Strategies

- Building Internal Social Capital
- Improving co-ordination

Acts, rules and regulations

The key legislation that governed the existence of this department at the time is summarised below:

Constitution of the Republic of South Africa, 1996 (Act 108 of 1996)

Constitution of the Western Cape, 1998 (Act 1 of 1998)

Public Service Act of 1994 (as amended)

Public Finance Management Act, 1999 (Act 1 of 1999)

Labour Relations Act, 1995 (as amended)

Employment Equity Act, 1998 (Act 55 of 1998)

Basic Conditions of Employment Act, 1997 (Act 75 of 1997)

Archives Act, 1962 (Act 6 of 1962)

Protection of Information Act, 1982 (Act 84 of 1982)

Occupational Health and Safety Act, 1993 (Act 85 of 1993)

Electronic Communication Technology Act 2002 (Act 25 of 2002)

Access to Information Act

Budget decisions

A deliberate decision was taken to maintain the status quo in the programme structure and budget format of the department until more clarity is obtained on the structure and outputs of the department. The re-engineering process will not begin before the start of the 2005/06 financial year. It is envisaged that the Adjustments estimate inputs to be submitted later in the year will differ considerably from the detail contained in this document.

2. Review 2004/05

Office of the Premier

A new Premier was appointed and consequently the Office of the Premier went through a change of staff and new functions were identified. The main focus of the Office of the Premier was to prepare the department for its new role of providing strategic leadership, policy co-ordination, communication and monitoring and evaluation.

Provincial co-ordination

Policy and Strategic Management: Managed the functioning of the cabinet cluster, the cabinet committees and cabinet. It played a key role in the integration and co-ordination of departmental planning and to foster co-operative governance.

Human Rights Programmes: Focused on providing strategic direction and capacity building programmes focusing on mainstreaming as a strategy. Within this context 25 trainers were trained comprising 13 provincial and 12 local government officials. In partnership with the Department of Local Government and Housing a provincial road show involving district and local municipalities was undertaken to strengthen relationships for the establishment of integrated human rights programmes offices at local level.

A Provincial Youth Commission Act was promulgated and the establishment of the Provincial Youth Commission initiated. An implementation and monitoring plan was developed for the Integrated Provincial Disability Strategy and the Provincial Disability Co-ordination Forum was strengthened. The Inter-departmental Committee on Youth Affairs was launched in preparation for engagement with the new Provincial Youth Commission.

Commemorative days were celebrated in the context of democracy celebrations in the form of the three women's month launch events, the access 2004 conference and exhibition coinciding with the International day of the Disabled Persons, a provincial youth day celebratory event and 16-days of activism against gender violence.

As part of developing special programmes for the removal of access barriers, a disability economic empowerment framework as a disability access programme was developed and gears toward improved quality of life of persons with disabilities. Research on and mainstreaming of moral regeneration was initiated.

International Relations: In the promotion of sound international relations existing bilateral co-operation agreements were reviewed. Further support was given to existing successful partnerships. New bilateral relations were developed on the African continent in support of NEPAD and exploratory discussions with an Indian province took place. Various initiatives for co-operation with a number of African countries were explored during this period. The Department of Agriculture is already involved with some training programmes in countries such as Namibia and has explored other opportunities for co-operation in both research and training.

Centre for E-Innovation

The Centre for E-Innovation (CEI) came into being as from 1 April 2004, with a new head being appointed to strategically manage the e-government of the Province. One of the main challenges of the Centre for E-Innovation was to fill the vacancies in its new structure. Achievements by the Centre for E-Innovation in the 2004/05 financial year were amongst others:

The relaunch of the Cape Gateway portal, as it is a major instrument in the Provincial Government's drive to become more accessible to the citizens of the province.

The LOGIS roll-out in the department of Health was completed.

Further securing of the network infrastructure was done.

Hospital Information System (HIS) was rolled out to a further 15 hospitals, mainly in the Metropolitan area.

The roll-out of Social registries, the Child Youth Care Application (CYCA), Programme Management Systems (PMS), Institution Administration System (IAS) and the Geographical Information System (GIS) continued at the department of Social Services.

Corporate services

This branch's achievements over the past year include, amongst others, the following:

Developed a transversal Human Resource Management (HRM) delegation framework and established new Provincial Bargaining Structures. A document concerning Policy Statements on Disability has been adopted.

An Employment Equity Strategy and Transversal Management Framework on Employee Assistance Programmes are in their final stages of development.

Various interventions, flowing from Personnel Administration and Collective Agreements on national level were embarked upon, inter alia, Pensions Restructuring.

Labour Relations training interventions for Xhosa-speaking supervisors commenced.

Opened a Human Resource Development (HRD) Institute in George. Research into the development of a Vision Sharing Workshop (sharing the strategy of iKapa Elihlumayo).

Rolling out of compulsory induction programme (re-orientation to the public service) as announced by the Department of Public Service and Administration (DPSA). Development of a conceptual framework for a competency model. Provided technical Organisational Development (OD) assistance to the National Department of Social Welfare and Development.

Rendered security and general support services to the departments, including the operation of the Spes Bona Gymnasium, publication of the Provincial Gazette and hosting the 2004 Provincial Sports Day.

Rendered communication services through marketing activities by participation in public events, issuing of newsletters, media liaison services, web editing services, communication production services and a central language service.

Developed a Workbook and One day Seminar: "Understanding iKapa Elihlumayo".

Strategic analysis of employment equity in the Western Cape Provincial Government.

Legal Services and Forensic audit

Assistance was provided with regard to the provincial/municipal interface priority. Contracts were drafted, scrutinised and/or edited on behalf of all departments. Of particular significance were various contributions in the negotiation and finalisation of contracts pertaining to the promotion of the Small Medium Micro Enterprises (SMME) sector and entrepreneurial development within the Province. A process of considering and referring overdue lease –related matters to the State Attorney's office for recovery of amounts due, was embarked on soon after the start of the 2004/05 financial year.

The capacity of the Directorates: Central Legal Advisory Services, Detached Legal Advisory Services and Litigation were strengthened through the filling of all vacant professional posts. Litigation matters were managed and facilitated through active participation in litigation processes and in rendering assistance to the office of the State Attorney and advocates that were briefed to appear on behalf of the Provincial Government.

The Directorate: Legislative Drafting actively participated in the Provincial Government's legislative programme. Legislation aimed at the establishment of a Provincial Youth Commission, hundred day deliverable, was drafted and certified, amendments to the Provincial Development Council Law, 1996, another hundred day deliverables, and the Western Cape Investment and Trade Promotion Agency Law, 1996, both of critical importance to the promotion of economic development in the Western Cape, were finalised.

Satisfactory progress was made with the incorporation of the Directorate: Forensic Audit into the Legal Services structure, with reference to the development of a mandate, a new model and establishment for the directorate, which, pending finalisation of those processes, continued to play an important role in the prevention and combating of corrupt activities in the Provincial Government.

Office of the Director-General

The Office of the Director-General played a key role in the transition of the two Premiers by managing the changeover process of the offices and the official residence. This office had to maintain current operations whilst co-ordinating and managing interventions which were preparing this department for its new roles.

Financial management

The Basic Accounting System (BAS) was successfully implemented in the department with effect from 1 April 2004 and all targeted vacancies were filled, where possible, to ensure maximum capacity. A further Organisation Development investigation into the establishment of the directorate, in order to comply with the legislative prescripts, was undertaken to ensure improved financial management, especially in the field of asset management.

Personnel management and administration

Vacant posts in the department have been filled on an ongoing basis inline with the Departments Employment Equity Strategy. An HIV/Aids Committee for the department has been established and the performance management system has been implemented successfully.

3. Outlook for 2005/06

Office of the Premier

It is envisaged that 2005/06 will focus on the vision in realising the Western Cape as a "Home for All". It will build on the work it has done in the 2004/05 financial year to establish this department as the strategic leader of the Province, providing policy co-ordination, conducting monitoring and evaluation and communicating effectively.

Provincial Co-ordination

The Policy and Strategic management unit will strategically support, monitor and evaluate the deliberation of Provincial Government in order to ensure greater integration and co-ordination of departmental planning as well as fostering co-operative governance.

Within the context of the department's strategic plan the human rights component will have the responsibility to oversee the overall improvement of the quality of life of targeted vulnerable and marginalised citizens of the province and to assist in the building of a morally healthy society. In doing so the component will be strengthened to co-ordinate, monitor, evaluate and report on holistic provincial responses.

To ensure globally connected governance the International relations office will be strengthened to give more effect to projects supporting NEPAD and to enhance beneficial bilateral and multi-lateral international relations that can add value to the implementation iKapa Elihlumayo.

Centre for E-Innovation

As the Centre for E-Innovation continues to fill posts in line with its organogram, the need for definitive action becomes more crucial. The following steps are the likely way forward:

Consolidation Phase

Development of the Employee Access Strategy, Data Sharing Strategy, Enterprise Architecture Strategy and the Procurement Strategy. These should become policy, mandatory across the Provincial Government. In the absence of a Strategy and Policy head, the Chief Information Officer should drive these.

Develop the central approval and filtration criteria of all Information and Communication Technology (ICT) related projects and procurement. Part of this will entail setting up a Project Board to review all new projects and procurement, to ensure that these comply with the confirmed strategies and enterprise architecture (above). The centralisation of processes is meant to prevent duplication, keep a record of projects and ensure compliance with the above strategies, complementarily with the iKapa Elihlumayo goals, as well as with underpinning the e-government goals of the Province.

Change management phase

Development of a migration strategy for existing projects and those requiring upgrade, to the new standards and technologies. The major benefit of standardisation is cost and resource savings. Where it is justified, migration to the new standards should be adopted.

Review employee access and public access strategies as required.

Review Management strategy: outsourcing versus insourcing versus co-sourcing and service delivery models.

Innovation Phase

Encourage and develop innovative projects and/or innovative approaches to existing projects. A wide variety of emerging technologies will be considered including Voice Over Internet Protocol (VOIP), Mobile, Open Source Software (OSS), wireless and satellite.

Corporate Services

Organisational re-alignment (re-engineering). It is envisaged that the re-engineering will impact on the manner in which the Chief Directorate: Human Resource Management conducts itself in creating a conducive environment to achieving its strategic objectives/goals. The re-engineering process will also need to address the existing capacity within Human Resource Management, given the priorities of the Premier, Provincial Government and the strategic role the component has to fulfill in the new governance model as well as the strategic roles of the Premier and the Director-General. To optimally fulfill its monitoring and evaluation function, capacity on the appropriate levels needs to be established serving as a Rapid Response Unit, which will have the powers to focus on, and act/redirect/restore areas of need. Specific attention will be given in the Human Resource Management function, to establish systems to transversally monitor progress concerning strategic objectives. Over and above monitoring per se, capacity needs to be enhanced to do forecasting within the models that will be developed and to put in place remedial steps across all 13 provincial departments. The management of Persal will receive special attention and specific emphasis will be on the accuracy and integrity of the system and transactions. Re-engineer the training programmes at the Cape Administrative Academy. A transformation of the current training programmes is underway and will be fully implemented following the re-engineering. Building internal social and human capital will drive the training agenda of the Department of the Premier. The purpose is to develop core competencies and core values for creating a modern African public service. The notion of holistic governance will be central in leadership and management training programmes. Technical assistance, in regards of training for Community Development Workers, to the Department of Local Government. Implement and monitor collective agreements. Enhance efficiency of performance management. Develop monitoring and evaluation capacity to address compliance with norms and standards.

The communication services function within the Department will be refocused to a more strategic, transversal orientation. In addition to the normal corporate communication services, special emphasis will be placed on development communication, where Imbizo's and related public communication events as well as the dissemination of public information will receive particular attention.

Legal services

The focus will be on strategic legal guidance and pro-active interventions to enable the executive and administrative arms of the Provincial Government to execute their functions and to deliver their services to the citizens of the Western Cape in an integrated and holistic manner, while at the same time meeting the requirements of the Constitution, the Provincial Constitution and applicable national and provincial legislation.

Risk assessment, the identification of alternatives, and providing strategic direction will feature as essential elements of legal advice relating to the conclusion of contracts, the rendering of informal and formal (written) opinions and in the management and facilitation of litigation matters in order to minimise the provincial government's exposure to financial and other risks. New legislative priorities, such as amending the provincial constitution, the rationalisation of local government laws, and establishing a dispute resolution mechanism for disputes between provincial sport federations, are likely to come to finalisation during the 2005/06 financial year.

Projects such as the Provincial/local interface, the acquisition of the Hospital Information System (HIS), the Chapman's Peak toll road and Klipfontein corridor projects, and a variety of health related public-private partnerships, will remain key priorities for Legal Services during 2005/06.

The Forensic Investigative Unit will aim to prevent and combat corrupt activities with reference to the eight anti-corruption priorities as determined by the National Cabinet, and pro-actively identify, manage and report on systemic weaknesses within the Provincial Government in the continued fight against corruption.

Office of the Director-General

The manner in which the Office of the Director-General provides strategic direction and co-ordination in meeting with the new challenges accompanied with achieving the vision of iKapa Elihlumayo and making the Western Cape "A home for All" is going to be critical. Hence, the outlook is to optimally utilise all resources (both physical and human) in a targeted approach in order to realise this vision. A proactive stance is going to be essential in delivering critical outcomes as determined by the Premier. To this end the strengthening of support and strategic operations in all areas will have to be enhanced to meet with the demands in respect of the Premier's new direction.

Financial management

The Directorate will be looking to interact more frequently with the other components in the department. The Internal Control unit will be shifting its focus to risk management rather than inspections. More attention will be focused on asset management in the forthcoming year as well as a more pro-active management of contracts.

Personnel management and administration

The proposed expansion of the establishment was investigated by Organisation Development study for implementation. Should the expansion be approved this directorate will be able to effect the required staff. In the line with the objectives of iKapa Elihlumayo, this directorate will be assisting with employment of the youth through internships.

4. Receipts and financing

Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

Table 4.1 Summary of receipts

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate
				2005/06	2004/05	2006/07				2007/08
Treasury funding ^a										
Equitable share	278 347	334 877	311 026	286 131	280 979	280 979	297 574	5.91	307 800	323 767
Conditional grants										
Financing				9 437	9 437	9 437	(100.00)			
Total Treasury funding	278 347	334 877	311 026	295 568	290 416	290 416	297 574	2.46	307 800	323 767
Departmental receipts										
Tax receipts										
Sales of goods and services other than capital assets	742	847	1 910	396	548	548	538	(1.82)	538	538
Transfers received										
Fines, penalties and forfeits										
Interest, dividends and rent on land										
Sales of capital assets										
Financial transactions in assets and liabilities										
Total departmental receipts	742	847	1 910	396	548	548	538	(1.82)	538	538
Total receipts	279 089	335 724	312 936	295 964	290 964	290 964	298 112	2.46	308 338	324 305

^a 2005/06: Includes abnormal load permits, special vehicle registration numbers, trading account: surpluses, letting of immovable property, administration fees and taxi permits.

5. Payment summary

Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

Table 5.1 Summary of payments and estimates

Programme R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
1. Office of the Premier ^a	7 449	11 631	14 566	13 075	14 555	14 555	18 591	27.73	19 172	20 119
2. Provincial co-ordination	19 726	15 653	13 511	19 619	19 406	19 406	25 473	31.26	26 296	27 817
3. Centre for E-Innovation	187 039	238 403	209 608	176 438	175 724	175 724	166 774	(5.09)	172 329	180 490
4. Corporate services	46 363	47 178	50 953	45 220	41 278	41 278	48 177	16.71	49 263	52 422
5. Legal services	7 911	8 894	9 911	15 689	13 189	13 189	16 483	24.98	16 716	17 449
6. Office of the Director-General	7 038	5 369	3 427	10 220	10 242	10 242	5 336	(47.90)	5 544	5 845
7. Financial management	3 563	8 596	6 512	9 457	10 587	10 587	10 300	(2.71)	11 554	12 229
8. Personnel management and administration			4 448	6 246	5 983	5 983	6 978	16.63	7 464	7 934
Total payments and estimates ^b	279 089	335 724	312 936	295 964	290 964	290 964	298 112	2.46	308 338	324 305

^a 2005/06: Premier remuneration payable. Salary: R604 288. Car allowance: R151 072.

^b Included in years 2001/02 to 2003/04: Risk Management (Security services) component.

Summary by economic classification

Table 5.2 Summary of provincial payments and estimates by economic classification

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Current payments	172 127	197 748	253 659	247 922	245 670	245 670	262 810	6.98	272 798	288 552
Compensation of employees	81 392	91 015	97 543	118 003	109 732	109 732	131 405	19.75	138 226	147 625
Goods and services	90 685	106 727	156 008	129 919	135 938	135 938	131 405	(3.33)	134 572	140 927
Interest and rent on land										
Financial transactions in assets and liabilities	50	6	108							
Unauthorised expenditure										
Transfers and subsidies to	13 542	8 081	9 172	4 931	4 842	4 842	5 314	9.75	5 533	5 740
Provinces and municipalities	205	223	236	588	627	627	617	(1.59)	643	643
Departmental agencies and accounts	2 638	3 092	3 262	3 428	3 428	3 428	3 579	4.40	3 772	3 979
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions	8 570	4 001	842	900	500	500	1 000	100.00	1 000	1 000
Households	2 129	765	4 832	15	287	287	118	(58.89)	118	118
Payments for capital assets	93 420	129 895	50 105	43 111	40 452	40 452	29 988	(25.87)	30 007	30 013
Buildings and other fixed structures										
Machinery and equipment	93 420	129 895	50 105	43 111	40 452	40 452	29 988	(25.87)	30 007	30 013
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	279 089	335 724	312 936	295 964	290 964	290 964	298 112	2.46	308 338	324 305

Transfers to public entities

Table 5.3 Summary of departmental transfers to public entities

Public entities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- piation 2004/05	Adjusted appro- piation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
	1. Provincial Development Council	2 638	3 092	3 262	3 428	3 428	3 428	3 579	4.40	3 772
Total departmental transfers to public entities	2 638	3 092	3 262	3 428	3 428	3 428	3 579	4.40	3 772	3 979

Transfers to local government

Table 5.4 Summary of departmental transfers to local government by category

Departmental transfers R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate				
	2001/02	2002/03	2003/04	2004/05	2004/05	2004/05	2005/06	2004/05	2006/07	2007/08
Category A										
Category B										
Category C				350	350	350	350		350	350
Total departmental transfers to local government				350	350	350	350		350	350

Note: Excludes regional services council levy.

Departmental Public-Private Partnership (PPP) projects

Table 5.5 Summary of departmental Public-Private Partnership projects

Project description R'000	Total cost of project						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Projects under implementation										
PPP unitary charge										
Advisory fees										
Revenue generated (if applicable)										
Project monitoring cost										
New projects										
PPP unitary charge										
Advisory fees										
Revenue generated (if applicable)										
Project monitoring cost										
Total Public-Private Partnership projects										

6. Programme description

Programme 1: Office of the Premier

Purpose: To provide a professional and executive support service to the Premier as the chief political executive of the Western Cape provincial government.

Analysis per sub-programme:

Sub-programme 1.1: Support Services

to provide administrative and financial support services to the Premier and the official residence of the premier

Sub-programme 1.2: Executive support

to manage the communication functions related to the Premier and the Provincial Government

to provide support services to the Premier by management of appointments, correspondence and rendering of logistical and organisational support services

Sub-programme 1.4: Imbizos

to cater for presidential and provincial Imbizos

Policy developments:

The Office's main function is to, within the ambit of the Public Service Act, 1994 (as amended), support the Premier in his strategic role and function and in executing its support function the Office will contribute meaningfully to the objectives of iKapa Elihlumayo and realising the Western Cape as "A Home for All".

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

The envisaged revisiting of the organisational structure of the Department of the Premier may inform the way forward which impacts on all personnel. This could be attributed to the envisaged re-engineering process, which may lead to restructuring and redeployment of human and physical resources appropriately to realise a service orientated department which meets with the needs of the people of the Western Cape.

Expenditure trends analysis:

Due to the constant restructuring of the department and particularly this programme it has been difficult to analyse the expenditure trend.

Service delivery measures:

PROGRAMME 1: OFFICE OF THE PREMIER							
Sub-programme 1.1: Support Services							
Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Provide administrative and financial support services to the Premier.	% of administrative documents dealt with and general administrative support provided.	Process documentation to finalise requests and ensure budgetary and expenditure compliance.	100%	80	100%	100%	100%
Provide effective support at the official residence, Leeuwenhof.	% level at which residence is maintained and kept in sound order.	Fully functional service at the official residence.	100%	100%	100%	100%	100%

Sub-programme 1.2: Executive support

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Manage communication functions related to the Premier.	% of effectiveness of communication and event management strategy.	Communication and event management strategy in place.	100%	100%	100%	100%	100%
	% effectiveness in participating in legislative process.	Premier able to participate in the provincial parliament and National Council of Provinces.	100%	100%	100%	100%	100%
Provide executive support services to the Premier.	% effectiveness of liaison with executive authorities from line function departments in Province as well as with other spheres of government and the public.	Sound inter and intra governmental co-ordination and co-operation.	100%	100%	100%	100%	100%
	% satisfied citizens interacting with the Premier.	Management of appointments, correspondence and rendering logistical and organisational support services.	100%	100%	100%	100%	100%

Sub-programme 1.4: Imbizos

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Manage presidential and provincial Imbizos.	% effectiveness of events managed.	Professional events organised.	Not applicable.	70%	100%	100%	100%

Table 6.1 Summary of payments and estimates – Programme 1: Office of the Premier

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
1. Support services		9 310	5 929	5 904	4 284	4 284	6 333	47.83	6 506	6 856
Administration		9 310	5 360	4 901	3 381	3 381	5 244	55.10	5 358	5 644
Leeuwenhof support			569	1 003	903	903	1 089	20.60	1 148	1 212
2. Executive support	6 449	2 321	7 517	7 171	8 891	8 891	7 258	(18.37)	7 391	7 725
3. Office of the Provincial Minister	1 000									
4. Imbizos			1 120		1 380	1 380	5 000	262.32	5 275	5 538
Total payments and estimates	7 449	11 631	14 566	13 075	14 555	14 555	18 591	27.73	19 172	20 119

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1:
Office of the Premier**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				Main appro- p-riation 2004/05	Adjusted appro- p-riation 2004/05	Revised estimate 2004/05	% Change from Revised estimate
				2005/06	2004/05	2006/07				2007/08
Current payments	6 870	11 039	14 141	12 789	14 214	14 214	18 269	28.53	18 850	19 797
Compensation of employees	4 589	5 539	5 823	7 549	7 549	7 549	7 750	2.66	8 052	8 461
Goods and services	2 280	5 500	8 318	5 240	6 665	6 665	10 519	57.82	10 798	11 336
Interest and rent on land										
Financial transactions in assets and liabilities	1									
Unauthorised expenditure										
Transfers and subsidies to	141	544	109	18	48	48	21	(56.25)	21	21
Provinces and municipalities	11	13	18	18	18	18	21	16.67	21	21
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions	6	47	78		30	30		(100.00)		
Households	124	484	13							
Payments for capital assets	438	48	316	268	293	293	301	2.73	301	301
Buildings and other fixed structures										
Machinery and equipment	438	48	316	268	293	293	301	2.73	301	301
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	7 449	11 631	14 566	13 075	14 555	14 555	18 591	27.73	19 172	20 119

Programme 2: Provincial co-ordination

Purpose: To ensure co-ordinated and integrated planning and development, sound inter- and intra-governmental and international relations.

Analysis per sub-programme:

Sub-programme 2.1: Administration

to ensure smooth and effective functioning of the branch

Sub-programme 2.2: Provincial development council

to make funds available to the public entity in terms of the legal provisions governing the financial relations between the Province and the Council

to meet statutory and financial obligations

Sub-programme 2.3: Human rights and protocol

to improve the quality of life of targeted vulnerable and marginalised groups

to establish specific functional bilateral and multi-lateral social partnerships

to integrate the issues of vulnerable and marginalised groups in mainstream development and planning associated with the eight thrusts of iKapa Elihlumayo and all strategic objectives of the Department of the Premier

to create awareness and build capacity through the mainstreaming of moral regeneration

to promote sound international relations, provide strategic advice, manage protocol and to administer provincial honours.

Sub-programme 2.4: Policy and strategic management

to strengthen and support the Cabinet, Cabinet Committee and Cluster system to facilitate and co-ordinate in terms of policy formulation and planning

to ensure effective, efficient and responsive intergovernmental relations and information management service

Sub-programme 2.6: Provincial youth commission

to make funds available to the public entity to ensure that it performs its functions in terms of the Youth Commission Act, 2004

Policy developments:

Provincial Co-ordination

Deepening inter- and intra-governmental relations and co-ordinated and integrated planning through support to the executive and administrative structures.

Outreach to all local government and social partners to ensure establishment of human rights structures in order to optimise the potential benefits from constructive international relations, a policy framework regarding international relations has been developed.

Changes: Policy, structure, service establishment, etc. Geographic distribution of services:

Provincial co-ordination

The previous programme Policy and strategic management has changed to a sub-programme: Policy and strategic management within this programme and the previous sub-programmes: Cabinet support, Governance and administration cluster support and Economic and social cluster have been changed to elements of the aforementioned sub-programme.

A new component, Information management, was established and needs to be funded appropriately in terms of needs analysis.

The Chief Directorate: Human rights programmes and International Relations have been transferred from the Office of the Premier to the branch: Provincial co-ordination.

Expenditure trends analysis:

Provincial co-ordination

The expenditure of the programme constituted 4.66% of the 2002/03 departmental budget, decreased to 4.32% in 2003/04 and constituted 6.67% in 2004/05. The programme now constitutes 8.69% of the department's budget.

Service delivery measures:

PROGRAMME 2: PROVINCIAL CO-ORDINATION

Sub-programme 2.1: Administration

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Smooth and effective functioning of the branch.	% compliance with the legislative prescripts.	Delivering administrative support services to management.	100%	100%	100%	100%	100%

Sub-programme 2.2: Provincial Development Council

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Organised civil society participation in provincial planning through the Provincial Development Council (PDC).	Number of quarterly reports received.	Maintenance of PDC.	4	4	4	4	4
	% of completion.	Restructuring of PDC.	Not applicable.	40%	80%	100%	100%

Sub-programme 2.3: Human Rights and protocol

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Improved quality of life of vulnerable and marginalised groups through the development and implementation of integrated provincial strategies that are specific, outcomes and needs based and aligned to the national priorities in this regard.	Approved 5-year plan for Integrated Provincial Disability Strategy (IPDPs), Gender Equality and Women Empowerment Implementation Strategy (GEWEIS) and youth strategies. Aligned with iKapa Elihlumayo.	To provide strategic guidance towards implementation of integrated strategies.	3 approved plans.		25	25	25
	Number of functional human rights programmes departmental focal units operational.	To co-ordinate, monitor, evaluate and report on the approved 5-year implementation plan.	13 units.	13 units.	13 units.	13 units.	13 units.
	Number of functional human rights programmes provincial forums.		1 Forum.	1 Forum.	1 Forum.	1 Forum.	1 Forum.

Sub-programme 2.3: Human Rights and protocol

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
	Fully functional Youth commission Number of Audits. Number of empowerment frameworks: disabled persons, youth and women. Number of integrated offices established. Number of trainers partaking in full scale implementation of mainstreaming training package.	Monitoring, evaluation and reporting (ME&R) system in place to monitor compliance impact. To undertake research and develop frameworks and programmes that support integrated implementation. In partnership with the Department Local Government to promote, facilitate and provide support for the establishment of integrated district offices. In partnership with Provincial Training to develop and nurture a multi-skilled trainer team as well as provincial and local government focal persons.	1 Structure 1 Annual audit. 3 Pro-grammes. 5 Offices. 25 Trainers.	1 Structure 1 Annual audit. 3 Pro-grammes. 6 Offices. 25 Trainers.	1 Structure 1 Annual audit. 3 Pro-grammes. 6 Offices. 25 Trainers.	1 Structure 1 Annual audit. 3 Pro-grammes. 6 Offices. 25 Trainers.	1 Structure 1 Annual audit. 3 Pro-grammes. 6 Offices. 25 Trainers.
In collaboration with the Provincial Development Council and chapter 9 of the constitution of the Republic of South Africa, 1996, established specific functional bilateral and multi-lateral social partnership to achieve an enabling (and supportive) environment for the realisation of all rights and universal access of and for vulnerable and marginalised groups.	Number of quarterly meetings of the provincial human rights programmes forum. Bi-monthly meetings with sector specific partners each (disability, youth and gender).	To ensure participation of social partners in the provincial human rights programmes as well as support of their initiatives.	4 Meetings. 18 Meetings.	4 Meetings. 18 Meetings.	4 Meetings. 18 Meetings.	4 Meetings. 18 Meetings.	4 Meetings. 18 Meetings.
Create awareness and build capacity through the mainstreaming of moral regeneration in all existing provincial structures.	Number of integrated awareness-raising programmes in place.	To undertake research to inform the developed and comprehensive and integrated awareness-raising programme.	1 Pro-gramme.	1 Pro-gramme.	1 Pro-gramme.	1 Pro-gramme.	1 Pro-gramme.

Sub-programme 2.3: Human Rights and protocol

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
	Number of integrated capacity building programmes in place (one internal and one external focus).	To co-ordinate and facilitate capacity building opportunities and programmes for members of provincial structures (external focus) and provincial departments (internal focus).	2 Pro-grammes.	2 Pro-grammes.	2 Pro-grammes.	2 Pro-grammes.	2 Pro-grammes.
Promote sound international relations in support of iKapa Elihlumayo, to ensure globally connected governance.	Number of co-operation opportunities/ projects.	The development of international co-operation opportunities with Africa in support of Nepad, e.g. agricultural development project.	Continuous	Continuous	Continuous	Continuous	Continuous
Provide effective protocol services.	% of demand addressed.	Give advice and practical assistance to the Premier, Minister and officials regarding protocol and etiquette.	100%	100%	100%	100%	100%
Provide effective administration of the system of Provincial Honours.	% of meetings arranged on demand. Annual award ceremony.	Provide administrative support to the Advisory Panel on Provincial Honours. Ensure that provincial honours are awarded annually.	100% 1	100% 1	100% 1	100% 1	100% 1

Sub-programme 2.4: Policy and strategic management

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
To support the Provincial Cabinet in its role as the apex of the Provincial Government.	Number of cabinet meetings. Number of cabinet committee meetings.	Render an effective secretariat service to the Provincial cabinet and its respective committees.			22 3 x 21	24 3 x 21	24 3 x 21
Ensure good governance and integrated planning in the Province through: (a) Cluster management to facilitate and enhance socio-economic development.	% efficiency of an information and record management service that ensures co-ordinated and integrated planning, service delivery and development processes.	Ensure the gathering, safeguarding and provisioning of all information necessary to facilitate informed decision-making on provincial level.		60%	80%	90%	100%

Sub-programme 2.4: Policy and strategic management

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
(b) The rendering of an efficient and effective support service to the Provincial cabinet and its committees.	% alignment of provincial priorities with that of National and the Integrated development plans (IDP's) of Local Municipalities.	Supporting programmes by strengthening the institutional network of the Executive and Administrative structure through:	100%	60%	80%	100%	100%
(c) The promotion of sound inter- and intra-governmental relations.	Number of provincial cluster meetings.	The operationalisation of an effective, efficient, collaborative and co-ordinated cluster system.		30	30	30	30
	Number of PIF meetings			4	4	4	4
(d) Assisting the executive and administrative structures by the provisioning of relevant information.	% of support provided	The promotion of sound inter- and intra-governmental relations.		100%	100%	100%	100%

Table 6.2 Summary of payments and estimates – Programme 2: Provincial co-ordination

Sub-programme R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
1. Administration			1 674	2 611	2 612	2 612	2 703	3.48	2 773	2 934
2. Provincial Development Council	2 638	3 092	3 262	3 428	3 428	3 428	3 579	4.40	3 772	3 979
3. Human rights and protocol	12 763	8 731	4 585	7 446	6 286	6 286	7 732	23.00	7 803	8 220
Human rights	12 763	8 731	3 407	5 659	4 499	4 499	5 724	27.23	5 763	6 062
Protocol			1 178	1 787	1 787	1 787	2 008	12.37	2 040	2 158
4. Policy and strategic management	4 244	3 830	3 990	6 134	6 150	6 150	6 525	6.10	6 717	7 140
Cabinet			1 595	2 093	2 093	2 093	2 221	6.12	2 284	2 424
Governance and administration cluster	4 244	3 830	996	2 043	2 046	2 046	2 172	6.16	2 236	2 377
Social and economic cluster			1 399	1 998	2 011	2 011	2 132	6.02	2 197	2 339
5. Special Project Team: Elections	81									
6. Provincial Youth Commission					930	930	4 934	430.54	5 231	5 544
Total payments and estimates	19 726	15 653	13 511	19 619	19 406	19 406	25 473	31.26	26 296	27 817

Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Provincial co-ordination

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				Main appro- p-riation 2004/05	Adjusted appro- p-riation 2004/05	Revised estimate 2004/05	% Change from Revised estimate
				2005/06	2004/05	2006/07				2007/08
Current payments	8 367	8 519	9 188	15 229	15 149	15 149	20 906	38.00	21 530	22 838
Compensation of employees	5 127	5 249	6 530	10 530	8 699	8 699	14 510	66.80	14 937	15 887
Goods and services	3 229	3 270	2 651	4 699	6 450	6 450	6 396	(0.84)	6 593	6 951
Interest and rent on land										
Financial transactions in assets and liabilities	11		7							
Unauthorised expenditure										
Transfers and subsidies to	11 110	7 089	3 814	3 957	4 026	4 026	4 115	2.21	4 308	4 515
Provinces and municipalities	12	12	12	364	373	373	376	0.80	376	376
Departmental agencies and accounts	2 638	3 092	3 262	3 428	3 428	3 428	3 579	4.40	3 772	3 979
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions	8 460	3 954	519	150	220	220	150	(31.82)	150	150
Households		31	21	15	5	5	10	100.00	10	10
Payments for capital assets	249	45	509	433	231	231	452	95.67	458	464
Buildings and other fixed structures										
Machinery and equipment	249	45	509	433	231	231	452	95.67	458	464
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	19 726	15 653	13 511	19 619	19 406	19 406	25 473	31.26	26 296	27 817

Programme 3: Centre for E-Innovation

Purpose: To optimise government service delivery, public participation and governance by transforming internal and external relations through the optimal utilisation of appropriate Information and Communication Technology (ICT).

Analysis per sub-programme:

Sub-programme 3.1: Administration

to render administrative services

Sub-programme 3.2: Policy and strategy

to provide strategic direction to the Cabinet and Provincial Top Management with regards to E-Government and ICT

Sub-programme 3.3: Planning and development

to plan and develop transversal e-Government/ICT projects and services

Sub-programme 3.4: Transversal

to manage transversal infrastructure and applications operations

Sub-programme 3.5: Health, Social services and Housing

to render Government Information Technology (GITO) management services to departments

Sub-programme 3.6: Education and Cultural affairs/Sport

to render Government Information Technology (GITO) management services to departments

Sub-programme 3.7: Economic, governance and administration

to render Government Information Technology (GITO) management services to departments

Policy developments:

Information Technology and Knowledge Economy/E-Government (KEEG) united into a new organisation called the Centre for E-Innovation. The focus will be toward a new economy where information, information management and Information Communication Technology will become a major driver for the growth of the Western Cape. This Centre will be both driver and enabler to assist departments in reaching their economic, social and financial obligations.

Changes: Policy, structure, service establishment, etc. Geographic distribution of services:

The service will be rendered across the Province and much emphasis will be placed on regional availability of services. The establishment will grow from an existing 151 (138 IT and 13 KEEG) posts to an approved number of 349 posts. The structure has increased from 2 to 7 sub-programmes.

Expenditure trends analysis:

There is a world wide emphasis on the demand for ICT services and which is specifically the case in Africa and South Africa. In order for the Centre to deliver on its mandate, the necessary funding must be provided. An increase in the National regulations and prescripts for ICT (e.g. use of SITA services, centralised procurement, Open Source software, Government Common Core Networks) have a direct influence on the demand for the growth in the IT budget.

Service delivery measures:

PROGRAMME 3: CENTRE FOR E-INNOVATION							
Sub-programme 3.1: Administration							
Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Provide administrative support services to the component.	% Compliance to prescripts.	General administrative support.	100%	100%	100%	100%	100%

Sub-programme 3.2: Policy and strategy

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Central norms and standards relating to Information Management (IM) and Information Communication Technology (ICT).	% completion of Provincial ICT norms and standards policy.	Determine IM and ICT central norms and standards.	60%	80%	90%	100%	100%
	Number of Citcom Meetings.	Consult IM and ICT central norms and standards.	6	6	6	6	6
Business and Service Level Agreements and co-ordination of the relationship with State Information Technology Agency (SITA).	% maintenance of business agreement.	Negotiate and manage Business and Service Level Agreements with SITA.	100%	100%	100%	100%	100%
	% of Service Level Agreements for all services rendered.			100%	100%	100%	100%

Sub-programme 3.3: Planning and development

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
ICT support.	% effective of governance and administrative processes.	Provision of all IT related technical and professional support.	80%	90%	95%	100%	100%
Development of transversal application systems.	% compliance to National and Provincial Standards.	Develop, implement and maintain transversal application systems.	100%	100%	100%	100%	100%
	% of user satisfaction.		Not applicable.	70%	70%	75%	80%

Sub-programme 3.4: Transversal

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
A stable, up to date network infrastructure and desktop equipment, and more accessibility to computer services.	% compliance to international standards and best practices.	Implement and maintain Information Technology networks and Infrastructure.	100%	100%	100%	100%	100%
Maintain transversal applications.	% user satisfaction.	Stable transversal systems.		70%	70%	75%	75%
End user support (Service Desk).	Number of workstations and file servers supported.	Support of workstations and file servers.	7 000	10 500	11 500	12 500	13 500
	Response time of call closure (hours).	Servicing all ICT related calls logged.		72	48	24	24

Sub-programme 3.5: Health, Social services and Housing

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Plan and develop, or rewrite, ICT projects and services for Health/Social services and Housing.	Number of signed off project milestones.	Delivered Applications; NIMS, CRADLE, CYCA, PMS, IAS, EDMS, GIS, Clinic system.		8	10	10	10
Maintain delivered application systems.	Number of systems maintained.	Operational Application Systems.		80	88	98	108
Ensure reliable IT infrastructure.	Number of sites supported.	Maintained, managed, and refreshed, IT Infrastructure.		35	45	60	70
Align Information Systems development with business priorities.	% of alignment of Master systems plans (MSP's).	Revised MSP's.			100%	100%	100%
Ensure delivered services meet operational requirements.	% compliance to SLA's.	Revised HIS SLA; Regional Pharmacy SLA; 3 user departments SLAs.			100%	100%	100%
Align ICT with Health business plan.	% of alignment.	ICT Strategy for Western Cape Health.			100%	100%	100%
Provide effective management information for Health, Social Service & IT Infrastructure.	% implemented.	Business Intelligence for Health, Social Services & IT Management.			60%	100%	100%
Provide Information Systems to effectively manage and dispense pharmaceuticals.	Number of Health institutions live with Regional Pharmacy application.	Stable application system, Delivered IT infrastructure.			22	33	38
Provide Information System to improve patient management workflow and reduce ordering errors.	% complete.	Operational Order Comms & Results Reporting at 3 Academic hospitals.			40%	40%	100%
Provide Information Systems to effectively manage and bill hospital patients.	Number of Health institutions live with HIS application.	Stable HIS application system, Delivered IT infrastructure.	3	12	25	36	41

Sub-programme 3.6: Education and Cultural affairs and Sport

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Maintenance of computer equipment and communications facilities, such as e-mails, office automation, and the Internet, for communication between Head Office and Schools as well as inter-school education, community communication, of 1600 schools as part of the Schools Telecoms Project.	Number of schools. Number of schools at which maintenance is provided.	Technology refresh completed at schools. Formal reviews and project progress reports. Maintain and support of schools.	100 1 200	150 1 400	75 1 460	50 1 490	50
Equipping 1600 schools with computer labs for the delivery of curriculum to learners as part of the Khanya and Multigrade Projects.	No of schools equipped in the Khanya and Multigrade projects with hardware, software and network infrastructure. Number of school laboratories maintained and serviced.	Installed computer labs in schools identified in the Khanya and Multigrade projects.	300 130	350 330	75 410	50 490	50 570
Management, enhancements and maintenance of the BIS, MIS, GIS and WEB systems for the Education Management Information Systems (EMIS).	% of delivery of key objectives and milestones as determined by EMIS key processes via Annual and Snap Surveys. Number of formal reviews of IT projects and functions around BIS, MIS, GIS and WEB systems projects.	Management information systems enhanced and maintained in accordance with the EMIS objectives and deadlines.	100% 31	100% 34	100% 36	100% 37	100% 38
Management, enhancements and maintenance of the operational systems for the Education Management Information Systems.	% of delivery of key objectives and milestones as determined by EMIS key processes via Annual and Snap Surveys. Number of formal reviews of IT projects and functions around Operational Systems.	Management information systems enhanced and maintained in accordance with the EMIS objectives and deadlines.	100% 32	100% 37	100% 38	100% 39	100% 41

Sub-programme 3.6: Education and Cultural affairs and Sport

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Management and maintenance of the computerisation of the administration of the various Exams by the way of the existing and new Transversal Exams Systems.	% of delivery of key objectives and milestones as determined by Exams Administration for each Exam Cycle of 18 months (June of one year to December of the next year) over two MTEF periods. Matric Exams process itself as measured in December of each year. Number of formal reviews of IT processes involved in Matric Exams by the way of "Post Mortem" report and formal projects for each Exam Cycle.	Exams results and IT related processes successfully completed for Education for each Exam Cycle.	80%	95%	100%	100%	100%
			34	36	36	36	37

Sub-programme 3.7: Economic, governance and administration

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Development of Management Information Systems for 8 departments.	Number of enabled super users.	Reliable and readily available management information.		12	20	25	30
Development of ICT application systems for 8 departments.	Number of effective departmental specific application systems.	Efficient application systems to support the departmental business requirements to ensure better service delivery.	3	5	5	7	9
Maintenance of ICT Departmental specific application systems for 8 departments.	Number of application systems maintained.	Effective and economic service delivery by departments.	121	124	129	136	145
Integrating Local Authorities with provincial ICT.	Number of local authorities connected to efficiency of data flow.	Efficient data communication.			5 district	10 local	30 local

Table 6.3 Summary of payments and estimates – Programme 3: Centre for E-Innovation

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- p-riation 2004/05	Adjusted appro- p-riation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
1. Administration	31 444	35 065	39 661	46 557	49 535	49 535	51 227	3.42	56 489	60 267
2. Policy and strategy	112	20	2 370	3 739	1 797	1 797	4 394	144.52	4 354	4 540
3. Planning and development	541	2 152	2 201	4 089	4 089	4 089	3 899	(4.65)	3 832	3 992
4. Transversal	66 287	94 905	121 709	61 694	64 974	64 974	53 763	(17.25)	53 763	55 821
5. Health, Social services and Housing	34 808	48 542	32 637	38 087	34 807	34 807	31 855	(8.48)	32 055	32 997
6. Education and Cultural affairs/Sport	25 392	35 243	11 030	9 970	9 970	9 970	9 970		10 170	10 679
7. Economic, governance and administration	28 455	22 476		12 302	10 552	10 552	11 666	10.56	11 666	12 194
Total payments and estimates	187 039	238 403	209 608	176 438	175 724	175 724	166 774	(5.09)	172 329	180 490

Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Centre for E-Innovation

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				Main appro- p-riation 2004/05	Adjusted appro- p-riation 2004/05	Revised estimate 2004/05	% Change from Revised estimate
				2005/06	2004/05	2006/07				2007/08
Current payments	94 887	109 372	156 569	134 731	137 503	137 503	137 848	0.25	143 433	151 594
Compensation of employees	28 202	30 439	30 597	41 051	41 051	41 051	45 689	11.30	49 915	53 384
Goods and services	66 685	78 933	125 885	93 680	96 452	96 452	92 159	(4.45)	93 518	98 210
Interest and rent on land										
Financial transactions in assets and liabilities			87							
Unauthorised expenditure										
Transfers and subsidies to	194	205	4 977	837	337	337	937	178.04	937	937
Provinces and municipalities	79	81	77	87	87	87	87		87	87
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions	90		245	750	250	250	850	240.00	850	850
Households	25	124	4 655							
Payments for capital assets	91 958	128 826	48 062	40 870	37 884	37 884	27 989	(26.12)	27 959	27 959
Buildings and other fixed structures										
Machinery and equipment	91 958	128 826	48 062	40 870	37 884	37 884	27 989	(26.12)	27 959	27 959
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	187 039	238 403	209 608	176 438	175 724	175 724	166 774	(5.09)	172 329	180 490

Programme 4: Corporate services

Purpose: To promote good corporate governance.

Analysis per sub-programme:

Sub-programme 4.1: Administration

to ensure the smooth and effective functioning of the branch

Sub-programme 4.2: Human resource management

to ensure best human resource management (HRM) practices in order to add value to the objectives of the Department of the Premier

to ensure labour peace and sound labour practices in the workplace

to ensure and maintain acceptable norms/standards for Personnel management and administration

Sub-programme 4.3: Operational support

to contribute to the improvement of the Province's overall service delivery levels

to ensure an informed workforce and community through the promotion of the Provincial government

to render general support services

Sub-programme 4.4: Provincial training

To implement modernisation programmes of government (transformation)

To develop core organisation values (internal social capital)

To develop core competencies (internal human capital) and

To create a learning organisation (high performance organisation).

Policy developments:

Policy development regarding the: amendment to the Public Service Act, 1994 and the amendment of the NSDS, 2004-2009. A new Human Resource Framework from the Department of Public Service and Administration (DPSA). The Provincial Human Resource Delegation Framework.

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

Security services were transferred to the Department of Community Safety with effect from 1 October 2004. The possible transfer of other services/functions of the Branch will receive further attention. This could also entail the repositioning of certain functions internally within the Department.

Services are currently rendered from the Cape Town head office complex, as well as the two decentralised training facilities at Kromme Rhee (Stellenbosch) and George respectively.

Expenditure trends analysis:

The majority of resources will be directed towards the products of governance (information, research, knowledge production, intellectual capital, technology, policies and the delivery of statutory functions and responsibilities). The key budget driver of the Programme for 2005/06 will be the iKapa Elihlumayo strategy. Building internal human and social capital will be key drivers of the budget for the Department of the Premier.

Service delivery measures:

PROGRAMME 4: CORPORATE SERVICES							
Sub-programme 4.1: Administration							
Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Smooth and effective functioning of the branch.	% attainment of goals aligned to the performance management system.	Senior management services in respect of the branch.	80%	90%	100%	100%	100%

Sub-programme 4.2: Human resource management

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Best human resource management (HRM) practices in order to add value to the objectives of the Department of the Premier.	Number of Policy Initiatives.	Development of policies.	10	12	100% of demand.	100% of demand.	100% of demand.
	Number of training sessions.	Personnel Training.	208	126	100% of demand	100% of demand	100% of demand
	Number of meetings of Western Cape collective bargaining structures.	Manage collective bargaining.	10	12	10	10	10
	Number of interventions.	Manage disciplinary procedures, disputes and arbitrations.	21	21	100% of demand	100% of demand	100% of demand
	Number of training sessions per year.	Trained personnel and sound labour practices.	105	66	100% of demand	100% of demand	100% of demand
	Number of Human Resource Management Forum Meetings.	Optimise norms and standards.	10	10	12	12	12

Sub-programme 4.3: Operational support

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Contribute to the improvement of the Province's service delivery levels.	Needs of client departments as per prioritised annual program.	Organization development interventions.	142	144	100% of demand	100% of demand	100% of demand
	Statutory mandate and on demand.	Job evaluations.	808	1 262	100% of demand	100% of demand	100% of demand
Ensure an informed workforce and community through the promotion of the Provincial government.	Information disseminated for external and internal consumption.	Media, marketing and production services.	543	378 inter-ventions	100% of demand	100% of demand	100% of demand
	Information disseminated through the Internet and Intranet.	Internet/Intranet Web editing services.	5 404 editing inter-ventions.	5 950 editing inter-ventions	100% of demand	100% of demand	100% of demand
	Functional translations and edited versions of official documents.	Trilingual language service.	10 456 pages.	13 359 pages	100% of demand	100% of demand	100% of demand
Render general support services.	A 12 hour accessible gymnasium service.	Operation of a gymnasium service.	12 hr	12 hr	12 hr	12 hr	12 hr
	Number of affordable one-stop catering facilities.	Provision of three restaurant facilities.	3	3	3	3	3
	Dissemination of formal government communications - number of Gazettes.	Publication of the Provincial Gazette.	147	126	2 per week	2 per week	2 per week

Sub-programme 4.4: Provincial training

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Provide for a transformed, competent, empowered and appropriately trained and performance focussed workforce.	Progress with development of policies - Number of transversal HRD strategies.	Needs Orientated training.	10	2 draft policy papers.	5 strategic policy documents.	100% of demand.	100% of demand.
	Number of officials trained.	Presentation of training interventions.	7 000	7 296	6 305	7 000	7 500
	Number of courses.		450	586	4665	500	540
	Number of officials trained/ % of workforce.	Training delivered to staff members.	10%	10%	10%	10%	10%
Internal Human Capital and Social Capital Strategy	Progress with development and maintenance of strategy.	Internal Human Capital Strategy.	Not applicable.	Research.	Final strategy.	Monitor.	Monitor.

Table 6.4 Summary of payments and estimates – Programme 4: Corporate services

Sub-programme R'000		Outcome						Medium-term estimate			
								% Change from Revised estimate			
		Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
1.	Administration	3 357	2 415	2 733	3 293	2 626	2 626	3 114	18.58	3 118	3 308
2.	Human resource management	6 468	6 935	7 651	8 475	8 525	8 525	9 876	15.85	10 089	10 719
	Personnel management	3 614	3 615	4 193	4 464	4 881	4 881	5 623	15.20	5 632	5 997
	Labour relations	2 854	3 320	3 458	4 011	3 644	3 644	4 253	16.71	4 457	4 722
3.	Operational support	25 087	26 391	28 855	17 056	16 814	16 814	18 466	9.83	18 787	20 027
	Organisation development	7 191	7 876	8 417	9 623	9 192	9 192	9 937	8.10	10 109	10 801
	Communication services	4 882	4 807	5 859	5 215	5 364	5 364	6 247	16.46	6 361	6 773
	Support services	13 014	13 708	14 579	2 218	2 258	2 258	2 282	1.06	2 317	2 453
4.	Provincial training	11 451	11 437	11 714	16 396	13 313	13 313	16 721	25.60	17 269	18 368
	Cape Administrative Academy	11 451	11 437	11 714	12 565	11 551	11 551	12 685	9.82	13 011	13 835
	Human resource development				3 831	1 762	1 762	4 036	129.06	4 258	4 533
Total payments and estimates		46 363	47 178	50 953	45 220	41 278	41 278	48 177	16.71	49 263	52 422

Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Corporate services

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Current payments	45 782	46 625	50 341	44 551	40 076	40 076	47 675	18.96	48 714	51 873
Compensation of employees	31 427	33 842	36 309	32 374	28 513	28 513	35 084	23.05	36 042	38 974
Goods and services	14 320	12 781	14 026	12 177	11 563	11 563	12 591	8.89	12 672	12 899
Interest and rent on land										
Financial transactions in assets and liabilities	35	2	6							
Unauthorised expenditure										
Transfers and subsidies to	170	171	172	87	190	190	76	(60.00)	100	100
Provinces and municipalities	74	81	85	87	89	89	76	(14.61)	100	100
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households	96	90	87		101	101		(100.00)		
Payments for capital assets	411	382	440	582	1 012	1 012	426	(57.91)	449	449
Buildings and other fixed structures										
Machinery and equipment	411	382	440	582	1 012	1 012	426	(57.91)	449	449
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	46 363	47 178	50 953	45 220	41 278	41 278	48 177	16.71	49 263	52 422

Programme 5: Legal services

Purpose: To provide and maintain a highly professional legal establishment and forensic investigative service, providing sound legal advice to ensure legal certainty for the Western Cape Provincial Government in the execution of its functions, and ensuring effective and efficient forensic investigations and processes.

Analysis per sub-programme:

Sub-programme 5.1: Legal services

to render legal services (Act 108 of 1996, Public Service Act of 1994)

Sub-programme 5.2: Forensic audit

the execution of forensic investigations and identification of systemic weaknesses to combat irregularities within the Provincial Government

Policy developments:

A policy decision was taken by the Premier to incorporate Forensic audit within the structure of Legal services with effect from 15 September 2003. The unit has since been operating successfully and an expansion of its establishment has been approved.

Changes: Policy, structure, service establishment, etc. Geographic distribution of services:

The branch has its office in the head office complex in the City Bowl but officials are also stationed at the bigger departments although still reporting to the Head: Legal Services.

Expenditure trends analysis:

85% of the Legal Services budget relates to personnel expenditure. During the 2002/03 and 2003/04 financial years substantial savings were realized under the personnel expenditure item, in view of a number of vacancies on the Legal Services establishment. However, an additional amount of R1,5 million was appropriated in anticipation of the filling of those vacancies during the 2004/05 financial year. Ten professional vacancies have already been filled and it is envisaged that the remaining vacant positions will be advertised and filled during the first quarter of the 2005/06 financial year. These include the post of Chief Director: Legal Advisory Services and, subject to Cabinet approval, the re-designated post of Chief Director: Litigation and Forensic Investigations.

The Directorate: Forensic Audit received an additional amount of approximately R3 million in anticipation of the expansion of its establishment and, subject to Cabinet approving the newly expanded structure, all of the vacant posts are envisaged to be advertised and filled during the first quarter of the 2005/06 financial year.

Service delivery measures:

PROGRAMME 5: LEGAL SERVICES

Sub-programme 5.1: Legal services

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Render quality legal services with due regard for the constitutional mandate.	Number of opinions.	Providing formal (written) legal opinions.	498	600	620	620	650
	Number of submissions.	Legal scrutiny of cabinet submissions.	66	40	50	50	50
	Number of litigation matters.	Management and monitoring of litigation matters.	189	285	240	230	220
		% of litigation matters finalised successfully.	40%	40%	40%	40%	40%
	Number of contracts.	Drafting, editing and/or legal scrutiny of contracts.	303	250	300	320	350

PROGRAMME 5: LEGAL SERVICES

Sub-programme 5.1: Legal services

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Align and co-ordinate all legislative and regulatory activities within the provincial competency.	% of completion.	Compile a depository of all legislative activities.		50%	100%		
	% of completion of alignment.	Align all legislative and regulative activities.		25%	100%		
Ensure compliance with the values and obligations in the constitution.	Number of pieces of legislation commented on.	Provide commentary on legislation.	35	22	24	24	24
	% of completion of assessment.	Assess the provincial constitution in the light of national constitutional amendments.		25%	100%		
	Number of law reforms initiated.	Initiate law reform and advocacy to the provincial government in order to realise the rights and objectives contained in the constitution.		4	8	8	8
Develop, establish and maintain a provincial protocol with regard to the management of provincial legal matters, including the demarcation of strategic operational responsibilities relating to national departments and other statutory bodies.	% of completion.	Develop protocol.			100%		
	% of compliance.	Manage protocol and manage compliance.			50%	100%	100%
Develop, implement and maintain a transversal model to ensure co-ordination of provincial legislation.	% of completion.	Develop transversal model.		25%	100%		
	% of implementation.	Implement model.			50%	100%	
	Number of pieces of legislation.	Drafting/amending/editing of provincial and subordinate legislation.	18	24	24	24	24

Sub-programme 5.2: Forensic audit

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Provide a quality forensic investigative service in the detection, prevention and combating of corrupt activities and financial irregularities.	% of reports investigated.	Investigate/audit irregularities reported.	96%	85%	90%	90%	90%
	Number of awareness interventions.	Create awareness.	36	24	30	35	40
	Number of weaknesses identified.	Identify systemic weaknesses.	77	100	110	120	130
	% of completion of roll-out.	Rollout of anti-corruption drive.		25%	100%		
	Number of forums participated in.	Participate in forums and partnerships to address corruption.	15	25	30	30	30

Table 6.5 Summary of payments and estimates – Programme 5: Legal services

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate
				2005/06	2004/05	2006/07				2007/08
1. Legal services	5 886	6 595	7 349	10 798	9 798	9 798	11 353	15.87	11 477	12 104
2. Forensic audit	2 025	2 299	2 562	4 891	3 391	3 391	5 130	51.28	5 239	5 345
Total payments and estimates	7 911	8 894	9 911	15 689	13 189	13 189	16 483	24.98	16 716	17 449

Table 6.5.1 Summary of provincial payments and estimates by economic classification – Programme 5: Legal services

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- piation 2004/05	Adjusted appro- piation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Current payments	7 761	8 546	9 723	15 296	12 788	12 788	16 161	26.38	16 394	17 127
Compensation of employees	5 992	7 313	7 867	13 126	10 608	10 608	13 329	25.65	13 462	14 049
Goods and services	1 769	1 233	1 855	2 170	2 180	2 180	2 832	29.91	2 932	3 078
Interest and rent on land										
Financial transactions in assets and liabilities			1							
Unauthorised expenditure										
Transfers and subsidies to	18	18	40	21	164	164	98	(40.24)	98	98
Provinces and municipalities	14	16	19	21	27	27	28	3.70	28	28
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households	4	2	21		137	137	70	(48.91)	70	70
Payments for capital assets	132	330	148	372	237	237	224	(5.49)	224	224
Buildings and other fixed structures										
Machinery and equipment	132	330	148	372	237	237	224	(5.49)	224	224
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	7 911	8 894	9 911	15 689	13 189	13 189	16 483	24.98	16 716	17 449

Programme 6: Office of the Director-General

Purpose: To render optimal administrative and executive support services to the Head of the Department as the Director-General of the Western Cape Provincial Government.

Analysis per sub-programme:

Sub-programme 6.1: Administration

- support the Director-General in the co-ordination of the intergovernmental relations and intra-governmental co-operation
- render special advisory and research services pertaining to selected issues
- provide personal support services to the Director-General by management of appointments and rendering financial, administrative and logistical support services
- optimally enable employees and personnel functionaries and
- manage the proper flow of information and correspondence to and from the Director-General and draft replies/memoranda on behalf of the Director-General.
- manage the day-to-day procurement processes
- put measures in place to ensure compliance with the PFMA for the Office of the Director-General
- ensure that Individual Performance Development Plans are in place for the Office of the Director-General

Policy developments:

The Office will further enhance its optimal functioning (service delivery to the Premier, other members of the Executive), public and provincial departments in response to the needs of its clients towards growth and hope (iKapa Elihlumayo). A greater emphasis will be placed on special pro active advisory and research services pertaining to selected issues of strategic importance effectively, efficiently and economically.

Changes: Policy, structure, service establishment, etc. Geographic distribution of services:

The Office enhanced its optimal functioning in response to the strategic shift in the service delivery approach of the Department of the Premier. Departmental Top Management meetings refocused with a view to enhancing co-operative governance within the Department and extended on occasion. A Departmental Senior Management Service (SMS) was established with a view to address issues in an integrated and holistic manner and to enhance buy-in of all members of the Department's SMS in drafting a new strategic plan. Departmental Top Management regularly meets with the Premier on a structured basis.

Political changes in the Province brought about a strategic shift in the service delivery approach of the Department. The Department will further establish itself as the centre of government responsible for ensuring an integrated, collaborative and co-ordinated approach in the achievement of its objectives.

This dynamic Office, to be the centre of government, which progressively succeeds in achieving the greater vision of the Provincial Government through governance excellence in an integrated, collaborative and co-ordinated manner, it is accepted that regular revision of the effectiveness of its structures may necessitate further departmental restructuring/redirection.

Expenditure trends analysis:

Although primarily a service delivery component, the focus will increasingly be on service delivery performance as well as efficiency of spending. Personnel expenditure constitutes more than 80% of the budget.

Service delivery measures:

PROGRAMME 6: OFFICE OF THE DIRECTOR-GENERAL

Sub-programme 6.1: Administration

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Support Director-General in the co-ordination of the intergovernmental relations and intra-governmental co-operation.	Number of bi-weekly Departmental Management meetings.	Liaison with Branches within the Department.		24	24	24	24
	Number of bi-weekly Departmental Top Management meetings.	Liaison with departments within the Provincial Government.		24	24	24	24
Provide personal support services to the Director-General by management of appointments, correspondence and rendering financial, administrative and logistical support services.	% compliance with legal prescripts.	Management of logistics, administration and finances.		100%	100%	100%	100%
Optimal enablement of employees and personnel functionaries.	% internal capacity able to optimally utilise of resources such as dedicated software.	Capacitated, productive and motivated staff equipped to perform assigned functions. As per IPDP's.	50%	80%	100%	100%	100%
Facilitation of the 10 year democracy celebrations	% efficiency of facilitation of events.	Successful celebration of 10 years of democracy.		100%			

Table 6.6 Summary of payments and estimates – Programme 6: Office of the Director-General

Sub-programme R'000	Outcome			Main appro- priation 2004/05 Adjusted appro- priation 2004/05 Revised estimate 2004/05			Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
1. Administration	7 038	4 100	3 362	10 220	10 242	10 242	5 336	(47.90)	5 544	5 845
2. Desai Commission		1 269	65							
Total payments and estimates	7 038	5 369	3 427	10 220	10 242	10 242	5 336	(47.90)	5 544	5 845

**Table 6.6.1 Summary of provincial payments and estimates by economic classification – Programme 6:
Office of the Director-General**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Current payments	5 032	5 205	3 236	10 063	9 999	9 999	5 131	(48.68)	5 319	5 620
Compensation of employees	3 697	3 263	2 693	4 270	3 124	3 124	4 213	34.86	4 321	4 573
Goods and services	1 335	1 938	541	5 793	6 875	6 875	918	(86.65)	998	1 047
Interest and rent on land										
Financial transactions in assets and liabilities		4	2							
Unauthorised expenditure										
Transfers and subsidies to	1 903	39	18	7	51	51	45	(11.76)	45	45
Provinces and municipalities	9	7	6	7	7	7	7		7	7
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions	14									
Households	1 880	32	12		44	44	38	(13.64)	38	38
Payments for capital assets	103	125	173	150	192	192	160	(16.67)	180	180
Buildings and other fixed structures										
Machinery and equipment	103	125	173	150	192	192	160	(16.67)	180	180
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	7 038	5 369	3 427	10 220	10 242	10 242	5 336	(47.90)	5 544	5 845

Programme 7: Financial Management

Purpose: To ensure effective, efficient and economic utilisation of financial resources within the department.

Analysis per sub-programme:

Sub-programme 7.1: Financial Management

to provide for effective and efficient financial management, accounting management and budget management services and economic supply chain management and internal control and monitoring services

Policy developments:

Organisation Development is in the process of completing their investigation into the expansion of the establishment to accommodate an asset management component and the expansion of the internal control component.

Expenditure trends analysis:

The programme consisted of the Directorate: Financial management and administration, which subsequently split into two directorates and two programmes during the 2002/03 financial year. The previous expenditure is shown under this programme as the expenditure was carried as one directorate. The expenditure has increased as the vacant posts were filled.

Service delivery measures:

PROGRAMME 7: FINANCIAL MANAGEMENT

Sub-programme 7.1: Financial management

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
Ensuring optimal utilisation of departmental financial resources.	% compliance with PFMA.	Render effective and well-informed chief financial officer assistance to the accounting officer (A/O).	100%	100%	100%	100%	100%
	Unqualified audit report.	Render an effective and efficient financial accounting, financial management and budget management service.	1	1	1	1	1
	Number of inspections.	Ensure effective and efficient internal control and monitoring service.	9	15	20	24	28
	% of client satisfaction with accurate and timely delivery of goods and services.	Render an effective, efficient and economic supply chain management service to the department.	50	60%	90%	90%	90%
	% of contracts closed in accordance with prescripts.		100%	100%	100%	100%	100%

Table 6.7 Summary of payments and estimates – Programme 7: Financial management

Sub-programme R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
1. Financial management	3 563	8 596	6 512	9 457	10 587	10 587	10 300	(2.71)	11 554	12 229
Total payments and estimates	3 563	8 596	6 512	9 457	10 587	10 587	10 300	(2.71)	11 554	12 229

Table 6.7.1 Summary of provincial payments and estimates by economic classification – Programme 7: Financial management

Economic classification R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Current payments	3 428	8 442	6 330	9 315	10 304	10 304	10 140	(1.59)	11 392	12 067
Compensation of employees	2 358	5 370	4 116	4 456	5 541	5 541	6 198	11.86	6 579	7 017
Goods and services	1 067	3 072	2 210	4 859	4 763	4 763	3 942	(17.24)	4 813	5 050
Interest and rent on land										
Financial transactions in assets and liabilities	3		4							
Unauthorised expenditure										
Transfers and subsidies to	6	15	29	2	13	13	20	53.85	22	22
Provinces and municipalities	6	13	10	2	13	13	20	53.85	22	22
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households		2	19							
Payments for capital assets	129	139	153	140	270	270	140	(48.15)	140	140
Buildings and other fixed structures										
Machinery and equipment	129	139	153	140	270	270	140	(48.15)	140	140
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	3 563	8 596	6 512	9 457	10 587	10 587	10 300	(2.71)	11 554	12 229

Programme 8: Personnel management and administration

Purpose: To ensure a transformed workforce in the department with competent, empowered and performance - focused employees.

Analysis per sub-programme:

Sub-programme 8.1: Personnel management and administration

to provide effective and efficient Human resource management, labor relations, and general administrative support services within the department of the Premier

Changes: Policy, structure, service establishment, etc. Geographic distribution of services:

The current establish was investigated by Work-study and a recommendation for an additional Sub-directorate has been proposed. The sub-directorate Personnel Management is recommended to be divided into separate sub-directorates namely, Development & Transformation and Employee Services.

Expenditure trends analysis:

An expenditure of R1,2m will be incurred should the expansion of the Directorate personnel management and Administration be approved.

Service delivery measures:

PROGRAMME 8: PERSONNEL MANAGEMENT AND ADMINISTRATION							
Sub-programme 8.1: Personnel management and administration							
Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
To render an effective and efficient Human Resource Management service to the Department.	% of compliance to prescribed policies and measures.	Fully functional personnel management.		Not applicable.	100%	100%	100%
	% improvement as per roll out plan.	HIV/Aids Work place programme roll out.		Not applicable.	50%	70%	100%
	% implementation of transformation strategy document.	Co-ordinate the implementation of HRM and transformation initiatives.		Not applicable.	80%	100%	100%
	% completion of auditing and co-ordinating functional training and development in department.	Develop and monitor workplace skills plan.		Not applicable.	50%	100%	100%
	% of facilitating Skills development forum meetings.			Not applicable.	50%	100%	100%
	Level of Labour Relations.	% implement/ manage collective agreements within the department. Co-ordinate Institutional Management and Labour Caucus (IMLC) monthly.		Not applicable.	100%	100%	100%
Rendering of an effective and efficient Administrative support service	% of meetings as per requirement of Occupational Health and Safety Act (OHASA) .	Ensure safe and Healthy environment.			100%	100%	100%
	% of programmed delivery services.	Quality delivery of messenger service.			100%	100%	100%

PROGRAMME 8: PERSONNEL MANAGEMENT AND ADMINISTRATION

Sub-programme 8.1: Personnel management and administration

Measurable objective	Performance measure	Output	Year-1 2003/04 (actual)	Base year 2004/05 (estimate)	Year 1 2005/06 (target)	Year 2 2006/07 (target)	Year 3 2007/08 (target)
	% efficiency of general support services (transport, telephone, provisioning and registry) with agreed Service Level Agreement.	Administrative responsibilities within time frames.			100%	100%	100%

Table 6.8 Summary of payments and estimates – Programme 8: Personnel management and administration

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- piation 2004/05	Adjusted appro- piation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
1. Personnel management and administration			4 448	6 246	5 983	5 983	6 978	16.63	7 464	7 934
Total payments and estimates			4 448	6 246	5 983	5 983	6 978	16.63	7 464	7 934

Table 6.8.1 Summary of provincial payments and estimates by economic classification – Programme 8: Personnel management and administration

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Current payments			4 131	5 948	5 637	5 637	6 680	18.50	7 166	7 636
Compensation of employees			3 608	4 647	4 647	4 647	4 632	(0.32)	4 918	5 280
Goods and services			522	1 301	990	990	2 048	106.87	2 248	2 356
Interest and rent on land										
Financial transactions in assets and liabilities			1							
Unauthorised expenditure										
Transfers and subsidies to			13	2	13	13	2	(84.62)	2	2
Provinces and municipalities			9	2	13	13	2	(84.62)	2	2
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households			4							
Payments for capital assets			304	296	333	333	296	(11.11)	296	296
Buildings and other fixed structures										
Machinery and equipment			304	296	333	333	296	(11.11)	296	296
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification			4 448	6 246	5 983	5 983	6 978	16.63	7 464	7 934

7. Other Programme Information

Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2002	As at 31 March 2003	As at 31 March 2004	As at 31 March 2005	As at 31 March 2006	As at 31 March 2007	As at 31 March 2008
1. Office of the Premier	31	26	33	33	33	33	33
2. Provincial co-ordination	22	24	34	34	34	34	34
3. Centre for E-Innovation	138	138	138	349	349	349	349
4. Corporate services	288	243	243	138	138	138	138
5. Legal services	36	32	35	51	51	51	51
6. Office of the Director-General	11	10	10	10	10	10	10
7. Financial management	27	28	41	41	41	41	41
8. Personnel management and administration	29	26	39	39	39	39	39
Total personnel numbers	551	527	573	695	695	695	695
Total personnel cost (R'000)	81 392	91 015	97 543	109 732	131 405	138 226	147 625
Unit cost (R'000)	148	173	170	158	189	199	212

Training

Table 7.2 Payments on training

Programme R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
1. Office of the Premier	3	2	9	68	28	28	180	542.86	180	180
<i>of which</i>										
Subsistence and travel							100		100	100
Payments on tuition										
Other	3	2	9	68	28	28	80	185.71	80	80
2. Provincial co-ordination	49	195	209	226	208	208	95	(54.33)	135	135
<i>of which</i>										
Subsistence and travel										
Payments on tuition										
Other	49	195	209	226	208	208	95	(54.33)	135	135
3. Centre for E-Innovation	961	1 457	926	1 203	1 203	1 203	1 580	31.34	2 169	2 169
<i>of which</i>										
Subsistence and travel							550		1 139	1 139
Payments on tuition	11	9		20	20	20				
Other	950	1 448	926	1 183	1 183	1 183	1 030	(12.93)	1 030	1 030
4. Corporate services	4 203	3 677	2 928	2 816	2 654	2 654	2 733	2.98	2 595	2 310
<i>of which</i>										
Subsistence and travel							131		141	146
Payments on tuition	1 124	990	493	99	127	127	176		176	176
Other	3 079	2 687	2 435	2 717	2 527	2 527	2 426	(4.00)	2 278	1 988
5. Legal services	61	69	124	229	226	226	380	68.14	490	490
<i>of which</i>										
Subsistence and travel							100		150	150
Payments on tuition	11	29		30	22	22	30		30	30
Other	50	40	124	199	204	204	250	22.55	310	310
6. Office of the Director-General	27	20		32	32	32	80	150.00	80	80
<i>of which</i>										
Subsistence and travel							45		45	45
Payments on tuition	17									
Other	10	20		32	32	32	35	9.38	35	35
7. Financial management	3	87	35	20	20	20	90	350.00	90	90
<i>of which</i>										
Subsistence and travel							40		40	40
Payments on tuition		5	3				20		20	20
Other	3	82	32	20	20	20	30	50.00	30	30
8. Personnel management and administration			21	280	58	58	237	308.62	253	253
<i>of which</i>										
Subsistence and travel							57		63	63
Payments on tuition										
Other			21	280	58	58	180	210.34	190	190
Total payments on training	5 307	5 507	4 252	4 874	4 429	4 429	5 375		5 992	5 707

Table 7.3 Information on training

Description	Outcome						Medium-term estimate			
				Main appro- priation	Adjusted appro- priation	Revised estimate	% Change from Revised estimate			
	2001/02	2002/03	2003/04				2005/06	2004/05	2006/07	2007/08
Number of staff										
Number of personnel trained										
<i>of which</i>										
Male										
Female										
Number of training opportunities										
<i>of which</i>										
Tertiary										
Workshops										
Seminars										
Other										
Number of bursaries offered										
Number of interns appointed										
Number of learnerships appointed										
Number of days spent on training										

Note: Numbers could not be supplied due to structural changes.

Reconciliation of structural changes

Table 7.4 Reconciliation of structural changes

Programme for 2004/05			Programme for 2005/06		
Programme R'000	2005/06 Equivalent		Programme R'000	Pro- gramme	Sub-pro- gramme
	Pro- gramme	Sub-pro- gramme			
None.					

Table B.1 Specification of receipts

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Tax receipts										
Casino taxes										
Motor vehicle licences										
Horseracing										
Other taxes										
Sales of goods and services other than capital assets	742	847	1 910	396	548	548	538	(1.82)	538	538
Sales of goods and services produced by department (excluding capital assets)	742	847	1 910	396	548	548	538	(1.82)	538	538
Sales by market establishments										
Administrative fees	66	36	36	36	34	34	34		34	34
Other sales	676	811	1 874	360	514	514	504	(1.95)	504	504
<i>Of which</i>										
Boarding & Lodging										
Commission on insurance										
External exams										
Health patient fees										
House rent										
Lab services										
Letting of property										
Lost library books										
Miscellaneous Capital Receipts										
Parking										
Registration, tuition & exam fees										
Sales of agricultural products										
Sales										
Sport gatherings										
Subsidised Motor Transport										
Tender documentation										
Trading account surplus										
Tuition fees										
Vehicle repair service										
Other	676	811	1 874	360	514	514	504	(1.95)	504	504
Sales of scrap, waste, arms and other used current goods (excluding capital assets)										

Table B.1 Specification of receipts (*continued*)

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Transfers received from										
Other governmental units										
Universities and technikons										
Foreign governments										
International organisations										
Public corporations and private										
Households and non-profit										
institutions										
Fines, penalties and forfeits										
Interest, dividends and rent on land										
Interest										
Dividends										
Rent on land										
Sales of capital assets										
Land and subsoil assets										
Other capital assets										
Financial transactions in assets and liabilities										
Total departmental receipts	742	847	1 910	396	548	548	538	(1.82)	538	538

Table B.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Current payments	172 127	197 748	253 659	247 922	245 670	245 670	262 810	6.98	272 798	288 552
Compensation of employees	81 392	91 015	97 543	118 003	109 732	109 732	131 405	19.75	138 226	147 625
Salaries and wages	73 252	81 518	87 075	107 697	99 925	99 925	121 377	21.47	127 942	136 921
Social contributions	8 140	9 497	10 468	10 306	9 807	9 807	10 028	2.25	10 284	10 704
Goods and services	90 685	106 727	156 008	129 919	135 938	135 938	131 405	(3.33)	134 572	140 927
Of which										
Specify item										
Animal feed										
Audit fees										
Audit fees: external	1 565	1 764	985	2 851	2 155	2 155	2 388	10.81	2 823	2 825
Communication	1 811	2 235	2 377	2 485	2 430	2 430	2 519	3.66	2 517	2 547
Computer equipment	15	31	130	165	412	412	707	71.60	697	697
Consultancy fees										
Consultants and specialised services	4 782	6 399	7 276	10 890	13 744	13 744	15 193	10.54	15 929	16 246
Consumables	314	122	325	517	285	285	412	44.56	407	407
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	2 364	3 132	3 057	4 340	3 836	3 836	4 148	8.13	4 203	4 183
IT (Data lines)	301	408	532	15 483	15 921	15 921	484	(96.96)	484	484
Legal fees	498	1 178	493	353	423	423	790	86.76	790	790
Library material	147	23	19	33	83	83	105	26.51	105	105
Machinery and equipment	209	185	108	356	1 192	1 192	927	(22.23)	880	884
Maintenance and repairs and running cost	33	515	4 447	385	430	430	4 262	891.16	4 262	4 262
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases	274	411	513	767	751	751	939	25.03	921	917
Owned and leasehold property	2 460	2 190	2 089	950	916	916	1 011		1 011	1 011
Printing and publications		4		6	72	72	66	(8.33)	66	66
Scholar transport										
Sport and Recreation Equipment										
Training	3 913	3 959	2 509	4 437	3 973	3 973	3 107	(21.80)	3 283	2 983
Transport	17	17		25	50	50	28	(44.00)	29	29
Travel and subsistence	4 454	4 521	5 607	7 097	6 724	6 724	7 395	9.98	8 603	8 574
Utilities (municipal services)										
Veterinary supplies										
Other	67 528	79 633	125 541	78 779	82 541	82 541	86 924	5.31	87 562	93 917
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities	50	6	108							
Unauthorised expenditure										

Table B.2 Summary of payments and estimates by economic classification (continued)

Economic classification R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Transfers and subsidies to	13 542	8 081	9 172	4 931	4 842	4 842	5 314	9.75	5 533	5 740
Provinces and municipalities	205	223	236	588	627	627	617	(1.59)	643	643
Provinces										
Provincial agencies and funds										
Provincial agencies and funds										
Municipalities	205	223	236	588	627	627	617	(1.59)	643	643
Municipalities	205	223	236	588	627	627	617	(1.59)	643	643
of which										
Regional services council levies	205	223	236	238	277	277	267	(3.61)	293	293
Municipal agencies and funds										
Departmental agencies and accounts	2 638	3 092	3 262	3 428	3 428	3 428	3 579	4.40	3 772	3 979
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council	2 638	3 092	3 262	3 428	3 428	3 428	3 579		3 772	3 979
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions	8 570	4 001	842	900	500	500	1 000	100.00	1 000	1 000
Households	2 129	765	4 832	15	287	287	118	(58.89)	118	118
Social benefits										
Other transfers to households	2 129	765	4 832	15	287	287	118	(58.89)	118	118
Payments for capital assets	93 420	129 895	50 105	43 111	40 452	40 452	29 988	(25.87)	30 007	30 013
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	93 420	129 895	50 105	43 111	40 452	40 452	29 988	(25.87)	30 007	30 013
Transport equipment										
Other machinery and equipment	93 420	129 895	50 105	43 111	40 452	40 452	29 988	(25.87)	30 007	30 013
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	279 089	335 724	312 936	295 964	290 964	290 964	298 112	2.46	308 338	324 305

Table B.2.1 Payments and estimates by economic classification – Programme 1: Office of the Premier

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- piation 2004/05	Adjusted appro- piation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Current payments	6 870	11 039	14 141	12 789	14 214	14 214	18 269	28.53	18 850	19 797
Compensation of employees	4 589	5 539	5 823	7 549	7 549	7 549	7 750	2.66	8 052	8 461
Salaries and wages	4 063	5 028	5 449	6 976	7 173	7 173	7 325	2.12	7 591	7 987
Social contributions	526	511	374	573	376	376	425	13.03	461	474
Goods and services	2 280	5 500	8 318	5 240	6 665	6 665	10 519	57.82	10 798	11 336
Of which										
Specify item										
Animal feed										
Audit fees										
Audit fees: external	57									
Communication	179	306	425	357	357	357	382	7.00	382	382
Computer equipment	6			15	15	15	77	413.33	77	77
Consultancy fees										
Consultants and specialised services	39	3 464	5 345	2 070	2 780	2 780	6 949	149.96	7 224	7 487
Consumables	75	28	34	114	94	94	130	38.30	130	130
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	363	187	348	577	288	288	628	118.06	628	628
IT (Data lines)	1	1	2	2	2	2	3	50.00	3	3
Legal fees	49	33	87	65	65	65	70	7.69	70	70
Library material										
Machinery and equipment	13	32	13	89	89	89	107	20.22	107	107
Maintenance and repairs and running cost	2	4	6	8	12	12	10	(16.67)	10	10
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases	17	35	28	35	35	35	44	25.71	44	44
Owned and leasehold property										
Printing and publications										
Scholar transport										
Sport and Recreation Equipment										
Training		1	8	41	21	21	46	119.05	46	46
Transport		17		5	30	30	6	(80.00)	6	6
Travel and subsistence	966	828	1 602	1 325	1 275	1 275	1 465	14.90	1 469	1 469
Utilities (municipal services)										
Veterinary supplies										
Other	513	564	420	537	1 602	1 602	602	(62.42)	602	877
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities	1									
Unauthorised expenditure										

Table B.2.1 Payments and estimates by economic classification – Programme 1: Office of the Premier
(continued)

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- piation 2004/05	Adjusted appro- piation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Transfers and subsidies to	141	544	109	18	48	48	21	(56.25)	21	21
Provinces and municipalities	11	13	18	18	18	18	21	16.67	21	21
Provinces										
Provincial agencies and funds										
Provincial agencies and funds										
Municipalities	11	13	18	18	18	18	21	16.67	21	21
Municipalities	11	13	18	18	18	18	21	16.67	21	21
of which										
Regional services council levies	11	13	18	18	18	18	21		21	21
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council										
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions	6	47	78		30	30		(100.00)		
Households	124	484	13							
Social benefits										
Other transfers to households	124	484	13							
Payments for capital assets	438	48	316	268	293	293	301	2.73	301	301
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	438	48	316	268	293	293	301	2.73	301	301
Transport equipment										
Other machinery and equipment	438	48	316	268	293	293	301	2.73	301	301
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	7 449	11 631	14 566	13 075	14 555	14 555	18 591	27.73	19 172	20 119

Table B.2.2 Payments and estimates by economic classification – Programme 2: Provincial co-ordination

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				Main appro- piation 2004/05	Adjusted appro- piation 2004/05	Revised estimate 2004/05	% Change from Revised estimate
				2005/06	2004/05	2006/07				2007/08
Current payments	8 367	8 519	9 188	15 229	15 149	15 149	20 906	38.00	21 530	22 838
Compensation of employees	5 127	5 249	6 530	10 530	8 699	8 699	14 510	66.80	14 937	15 887
Salaries and wages	4 517	4 668	5 646	9 122	7 525	7 525	13 126	74.43	13 508	14 390
Social contributions	610	581	884	1 408	1 174	1 174	1 384	17.89	1 429	1 497
Goods and services	3 229	3 270	2 651	4 699	6 450	6 450	6 396	(0.84)	6 593	6 951
Of which										
Specify item										
Animal feed										
Audit fees										
Audit fees: external							28		29	31
Communication	126	52	115	296	295	295	303	2.71	318	318
Computer equipment	9	5	128	79	318	318	125	(60.69)	125	125
Consultancy fees										
Consultants and specialised services	1 861	2 102	695	1 130	2 060	2 060	2 178	5.73	2 154	2 208
Consumables	5	3	9	105	15	15	117	680.00	112	112
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	148	105	153	321	326	326	351	7.67	377	379
IT (Data lines)										
Legal fees										
Library material										
Machinery and equipment	8	4	8	59	664	664	216	(67.47)	189	193
Maintenance and repairs and running cost				3	5	5	22	340.00	22	22
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases	61	134	125	195	193	193	225	16.58	230	230
Owned and leasehold property										
Printing and publications										
Scholar transport										
Sport and Recreation Equipment										
Training	11	171	143	106	106	106	75	(29.25)	130	130
Transport	2			20	20	20	22	10.00	23	23
Travel and subsistence	727	378	606	1 380	1 133	1 133	1 481	30.71	1 565	1 584
Utilities (municipal services)										
Veterinary supplies										
Other	271	316	669	1 005	1 315	1 315	1 253	(4.71)	1 319	1 596
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities	11		7							
Unauthorised expenditure										

Table B.2.2 Payments and estimates by economic classification – Programme 2: Provincial co-ordination
(continued)

Economic classification R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Transfers and subsidies to	11 110	7 089	3 814	3 957	4 026	4 026	4 115	2.21	4 308	4 515
Provinces and municipalities	12	12	12	364	373	373	376	0.80	376	376
Provinces										
Provincial agencies and funds										
Provincial agencies and funds										
Municipalities	12	12	12	364	373	373	376	0.80	376	376
Municipalities	12	12	12	364	373	373	376	0.80	376	376
of which										
Regional services council levies	12	12	12	14	23	23	26		26	26
Municipal agencies and funds										
Departmental agencies and accounts	2 638	3 092	3 262	3 428	3 428	3 428	3 579	4.40	3 772	3 979
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council	2 638	3 092	3 262	3 428	3 428	3 428	3 579		3 772	3 979
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions	8 460	3 954	519	150	220	220	150	(31.82)	150	150
Households		31	21	15	5	5	10	100.00	10	10
Social benefits										
Other transfers to households		31	21	15	5	5	10	100.00	10	10
Payments for capital assets	249	45	509	433	231	231	452	95.67	458	464
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	249	45	509	433	231	231	452	95.67	458	464
Transport equipment										
Other machinery and equipment	249	45	509	433	231	231	452	95.67	458	464
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	19 726	15 653	13 511	19 619	19 406	19 406	25 473	31.26	26 296	27 817

Table B.2.3 Payments and estimates by economic classification – Programme 3: Centre for E-Innovation

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				Main appro- piation 2004/05	Adjusted appro- piation 2004/05	Revised estimate 2004/05	% Change from Revised estimate
				2005/06	2004/05	2006/07				2007/08
Current payments	94 887	109 372	156 569	134 731	137 503	137 503	137 848	0.25	143 433	151 594
Compensation of employees	28 202	30 439	30 597	41 051	41 051	41 051	45 689	11.30	49 915	53 384
Salaries and wages	27 870	29 496	29 432	40 415	40 415	40 415	45 039	11.44	49 260	52 696
Social contributions	332	943	1 165	636	636	636	650	2.20	655	688
Goods and services	66 685	78 933	125 885	93 680	96 452	96 452	92 159	(4.45)	93 518	98 210
Of which										
Specify item										
Animal feed										
Audit fees										
Audit fees: external										
Communication	367	864	725	714	714	714	714		714	714
Computer equipment		20		61	61	61	130	113.11	130	130
Consultancy fees										
Consultants and specialised services	21		3				3 319		3 279	3 279
Consumables		2	2							
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	307	417	279	719	719	719	724	0.70	724	724
IT (Data lines)	299	407	530	15 480	15 918	15 918	480	(96.98)	480	480
Legal fees	12									
Library material		2		10	10	10	10		10	10
Machinery and equipment	10	20		55	55	55	55		55	55
Maintenance and repairs and running cost		10	4 034	20	20	20	4 020	20000.00	4 020	4 020
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases	36	35	38	91	91	91	96	5.49	96	96
Owned and leasehold property										
Printing and publications										
Scholar transport										
Sport and Recreation Equipment										
Training	918	1 426		1 173	1 173	1 173	173	(85.25)	173	173
Transport										
Travel and subsistence	743	1 136	973	1 545	1 545	1 545	1 547	0.13	2 558	2 558
Utilities (municipal services)										
Veterinary supplies										
Other	63 972	74 594	119 301	73 812	76 146	76 146	80 891	6.23	81 279	85 971
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities			87							
Unauthorised expenditure										

Table B.2.3 Payments and estimates by economic classification – Programme 3: Centre for E-Innovation
(continued)

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Transfers and subsidies to	194	205	4 977	837	337	337	937	178.04	937	937
Provinces and municipalities	79	81	77	87	87	87	87		87	87
Provinces										
Provincial agencies and funds										
Provincial agencies and funds										
Municipalities	79	81	77	87	87	87	87		87	87
Municipalities	79	81	77	87	87	87	87		87	87
of which										
Regional services council levies	79	81	77	87	87	87	87		87	87
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council										
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions	90		245	750	250	250	850	240.00	850	850
Households	25	124	4 655							
Social benefits										
Other transfers to households	25	124	4 655							
Payments for capital assets	91 958	128 826	48 062	40 870	37 884	37 884	27 989	(26.12)	27 959	27 959
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	91 958	128 826	48 062	40 870	37 884	37 884	27 989	(26.12)	27 959	27 959
Transport equipment										
Other machinery and equipment	91 958	128 826	48 062	40 870	37 884	37 884	27 989	(26.12)	27 959	27 959
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	187 039	238 403	209 608	176 438	175 724	175 724	166 774	(5.09)	172 329	180 490

Table B.2.4 Payments and estimates by economic classification – Programme 4: Corporate services

Economic classification R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				2004/05	2004/05	2004/05	2005/06	2004/05	2006/07	2007/08
Current payments	45 782	46 625	50 341	44 551	40 076	40 076	47 675	18.96	48 714	51 873
Compensation of employees	31 427	33 842	36 309	32 374	28 513	28 513	35 084	23.05	36 042	38 974
Salaries and wages	26 292	28 554	30 799	27 429	24 054	24 054	30 470	26.67	31 426	34 112
Social contributions	5 135	5 288	5 510	4 945	4 459	4 459	4 614	3.48	4 616	4 862
Goods and services	14 320	12 781	14 026	12 177	11 563	11 563	12 591	8.89	12 672	12 899
Of which										
Specify item										
Animal feed										
Audit fees										
Audit fees: external	997									
Communication	758	671	731	731	623	623	638	2.41	621	651
Computer equipment		6	2	10	18	18	375	1983.33	365	365
Consultancy fees										
Consultants and specialised services	2 003	289	887	1 504	1 053	1 053	1 296	23.08	1 421	1 421
Consumables	136	72	227	113	106	106	113	6.60	113	113
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	1 260	1 635	1 637	1 824	1 692	1 692	1 622	(4.14)	1 651	1 629
IT (Data lines)	1									
Legal fees	10	65	22							
Library material	147	21	19	23	73	73	95	30.14	95	95
Machinery and equipment	120	108	56	88	141	141	173	22.70	153	153
Maintenance and repairs and running cost	29	498	405	350	383	383	206	(46.21)	206	206
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases	95	125	137	175	175	175	267	52.57	244	240
Owned and leasehold property	2 460	2 188	2 089	950	916	916	1 011		1 011	1 011
Printing and publications		4		2	68	68	62	(8.82)	62	62
Scholar transport										
Sport and Recreation Equipment										
Training	2 975	2 345	2 280	2 583	2 395	2 395	2 293	(4.26)	2 145	1 845
Transport										
Travel and subsistence	1 552	1 305	1 559	1 499	1 594	1 594	1 659	4.08	1 730	1 682
Utilities (municipal services)										
Veterinary supplies										
Other	1 777	3 449	3 975	2 325	2 326	2 326	2 781	19.56	2 855	3 426
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities	35	2	6							
Unauthorised expenditure										

Table B.2.4 Payments and estimates by economic classification – Programme 4: Corporate services
(continued)

Economic classification R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate 2004/05	2005/06	2006/07	2007/08
Transfers and subsidies to	170	171	172	87	190	190	76	(60.00)	100	100
Provinces and municipalities	74	81	85	87	89	89	76	(14.61)	100	100
Provinces										
Provincial agencies and funds										
Municipalities	74	81	85	87	89	89	76	(14.61)	100	100
Municipalities of which	74	81	85	87	89	89	76	(14.61)	100	100
Regional services council levies	74	81	85	87	89	89	76		100	100
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council										
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions										
Households	96	90	87		101	101		(100.00)		
Social benefits										
Other transfers to households	96	90	87		101	101		(100.00)		
Payments for capital assets	411	382	440	582	1 012	1 012	426	(57.91)	449	449
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	411	382	440	582	1 012	1 012	426	(57.91)	449	449
Transport equipment										
Other machinery and equipment	411	382	440	582	1 012	1 012	426	(57.91)	449	449
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	46 363	47 178	50 953	45 220	41 278	41 278	48 177	16.71	49 263	52 422

Table B.2.5 Payments and estimates by economic classification – Programme 5: Legal services

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Current payments	7 761	8 546	9 723	15 296	12 788	12 788	16 161	26.38	16 394	17 127
Compensation of employees	5 992	7 313	7 867	13 126	10 608	10 608	13 329	25.65	13 462	14 049
Salaries and wages	5 218	6 310	6 822	11 864	9 253	9 253	11 929	28.92	11 957	12 564
Social contributions	774	1 003	1 045	1 262	1 355	1 355	1 400	3.32	1 505	1 485
Goods and services	1 769	1 233	1 855	2 170	2 180	2 180	2 832	29.91	2 932	3 078
Of which										
Specify item										
Animal feed										
Audit fees										
Audit fees: external							132		132	132
Communication	111	133	154	194	195	195	288	47.69	288	288
Computer equipment										
Consultancy fees										
Consultants and specialised services	537	275	60	73	283	283	73	(74.20)	73	73
Consumables	78	2	10	151	41	41	16	(60.98)	16	16
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	135	258	197	450	345	345	368	6.67	368	368
IT (Data lines)										
Legal fees	427	222	300	226	296	296	653	120.61	653	653
Library material										
Machinery and equipment	36	2		10	45	45	154	242.22	154	154
Maintenance and repairs and running cost										
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases	22	23	51	71	61	61	91	49.18	91	91
Owned and leasehold property										
Printing and publications										
Scholar transport										
Sport and Recreation Equipment										
Training			25	149	115	115	70	(39.13)	100	100
Transport										
Travel and subsistence	190	228	337	468	362	362	365	0.83	365	365
Utilities (municipal services)										
Veterinary supplies										
Other	233	90	721	378	437	437	622	42.33	692	838
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities			1							
Unauthorised expenditure										

Table B.2.5 Payments and estimates by economic classification – Programme 5: Legal services (continued)

Economic classification R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate 2004/05	2005/06	2006/07	2007/08
Transfers and subsidies to	18	18	40	21	164	164	98	(40.24)	98	98
Provinces and municipalities	14	16	19	21	27	27	28	3.70	28	28
Provinces										
Provincial agencies and funds										
Municipalities	14	16	19	21	27	27	28	3.70	28	28
Municipalities of which	14	16	19	21	27	27	28	3.70	28	28
Regional services council levies	14	16	19	21	27	27	28		28	28
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council										
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions										
Households	4	2	21		137	137	70	(48.91)	70	70
Social benefits										
Other transfers to households	4	2	21		137	137	70	(48.91)	70	70
Payments for capital assets	132	330	148	372	237	237	224	(5.49)	224	224
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	132	330	148	372	237	237	224	(5.49)	224	224
Transport equipment										
Other machinery and equipment	132	330	148	372	237	237	224	(5.49)	224	224
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	7 911	8 894	9 911	15 689	13 189	13 189	16 483	24.98	16 716	17 449

Table B.2.6 Payments and estimates by economic classification – Programme 6: Office of the Director-General

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Current payments	5 032	5 205	3 236	10 063	9 999	9 999	5 131	(48.68)	5 319	5 620
Compensation of employees	3 697	3 263	2 693	4 270	3 124	3 124	4 213	34.86	4 321	4 573
Salaries and wages	3 282	2 868	2 405	3 773	2 807	2 807	3 830	36.44	3 933	4 165
Social contributions	415	395	288	497	317	317	383	20.82	388	408
Goods and services	1 335	1 938	541	5 793	6 875	6 875	918	(86.65)	998	1 047
Of which										
Specify item										
Animal feed										
Audit fees										
Audit fees: external	50									
Communication	92	94	63	74	74	74	75	1.35	75	75
Computer equipment										
Consultancy fees										
Consultants and specialised services	220	195	14	5 100	6 100	6 100	105	(98.28)	105	105
Consumables	19	8	16	8	13	13	10	(23.08)	10	10
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	46	76	43	59	63	63	65	3.17	65	65
IT (Data lines)										
Legal fees		858	83	55	55	55	60	9.09	60	60
Library material										
Machinery and equipment	21	13	11	16	31	31	47	51.61	47	47
Maintenance and repairs and running cost	2			1	7	7	1	(85.71)	1	1
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases	20	29	32	40	50	50	46	(8.00)	46	46
Owned and leasehold property		2								
Printing and publications										
Scholar transport										
Sport and Recreation Equipment										
Training	9	3		5	5	5	5		5	5
Transport	15									
Travel and subsistence	193	316	179	284	294	294	310	5.44	350	350
Utilities (municipal services)										
Veterinary supplies										
Other	648	344	100	151	183	183	194	6.01	234	283
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities		4	2							
Unauthorised expenditure										

Table B.2.6 Payments and estimates by economic classification – Programme 6: Office of the Director-General (continued)

Economic classification R'000	Outcome			Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate 2004/05	2005/06	2006/07	2007/08
Transfers and subsidies to	1 903	39	18	7	51	51	45	(11.76)	45	45
Provinces and municipalities	9	7	6	7	7	7	7		7	7
Provinces										
Provincial agencies and funds										
Municipalities	9	7	6	7	7	7	7		7	7
Municipalities of which	9	7	6	7	7	7	7		7	7
Regional services council levies	9	7	6	7	7	7	7		7	7
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council										
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions	14									
Households	1 880	32	12		44	44	38	(13.64)	38	38
Social benefits										
Other transfers to households	1 880	32	12		44	44	38	(13.64)	38	38
Payments for capital assets	103	125	173	150	192	192	160	(16.67)	180	180
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	103	125	173	150	192	192	160	(16.67)	180	180
Transport equipment										
Other machinery and equipment	103	125	173	150	192	192	160	(16.67)	180	180
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	7 038	5 369	3 427	10 220	10 242	10 242	5 336	(47.90)	5 544	5 845

Table B.2.7 Payments and estimates by economic classification – Programme 7: Financial management

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Current payments	3 428	8 442	6 330	9 315	10 304	10 304	10 140	(1.59)	11 392	12 067
Compensation of employees	2 358	5 370	4 116	4 456	5 541	5 541	6 198	11.86	6 579	7 017
Salaries and wages	2 010	4 594	3 464	3 786	4 661	4 661	5 341	14.59	5 664	6 055
Social contributions	348	776	652	670	880	880	857	(2.61)	915	962
Goods and services	1 067	3 072	2 210	4 859	4 763	4 763	3 942	(17.24)	4 813	5 050
Of which										
Specify item										
Animal feed										
Audit fees										
Audit fees: external	461	1 764	985	2 851	2 155	2 155	2 228	3.39	2 662	2 662
Communication	178	115	107	73	73	73	73		73	73
Computer equipment										
Consultancy fees										
Consultants and specialised services	101	74	272	800	1 400	1 400	450	(67.86)	650	650
Consumables	1	7	9	6	6	6	6		6	6
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	105	454	301	321	321	321	321		321	321
IT (Data lines)										
Legal fees			1	7	7	7	7		7	7
Library material										
Machinery and equipment	1	6	12	12	12	12	76	533.33	76	76
Maintenance and repairs and running cost		3	1							
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases	23	30	68	120	120	120	130	8.33	130	130
Owned and leasehold property										
Printing and publications				2	2	2	2		2	2
Scholar transport										
Sport and Recreation Equipment										
Training		13	33	100	100	100	100		339	339
Transport										
Travel and subsistence	83	330	187	333	333	333	305	(8.41)	303	303
Utilities (municipal services)										
Veterinary supplies										
Other	114	276	234	234	234	234	244	4.27	244	481
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities	3		4							
Unauthorised expenditure										

Table B.2.7 Payments and estimates by economic classification – Programme 7: Financial management
(continued)

Economic classification R'000	Outcome			Main appropriation 2004/05	Adjusted appropriation 2004/05	Revised estimate 2004/05	Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate 2004/05	2005/06	2006/07	2007/08
Transfers and subsidies to	6	15	29	2	13	13	20	53.85	22	22
Provinces and municipalities	6	13	10	2	13	13	20	53.85	22	22
Provinces										
Provincial agencies and funds										
Municipalities	6	13	10	2	13	13	20	53.85	22	22
Municipalities of which	6	13	10	2	13	13	20	53.85	22	22
Regional services council levies	6	13	10	2	13	13	20		22	22
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council										
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions										
Households		2	19							
Social benefits										
Other transfers to households		2	19							
Payments for capital assets	129	139	153	140	270	270	140	(48.15)	140	140
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	129	139	153	140	270	270	140	(48.15)	140	140
Transport equipment										
Other machinery and equipment	129	139	153	140	270	270	140	(48.15)	140	140
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	3 563	8 596	6 512	9 457	10 587	10 587	10 300	(2.71)	11 554	12 229

Table B.2.8 Payments and estimates by economic classification – Programme 8: Personnel management and administration

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Current payments			4 131	5 948	5 637	5 637	6 680	18.50	7 166	7 636
Compensation of employees			3 608	4 647	4 647	4 647	4 632	(0.32)	4 918	5 280
Salaries and wages			3 058	4 332	4 037	4 037	4 317	6.94	4 603	4 952
Social contributions			550	315	610	610	315	(48.36)	315	328
Goods and services			522	1 301	990	990	2 048	106.87	2 248	2 356
<i>Of which</i>										
Specify item										
Animal feed										
Audit fees										
Audit fees: external										
Communication			57	46	99	99	46	(53.54)	46	46
Computer equipment										
Consultancy fees										
Consultants and specialised services				213	68	68	823	1110.29	1 023	1 023
Consumables			18	20	10	10	20	100.00	20	20
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory			99	69	82	82	69	(15.85)	69	69
IT (Data lines)				1	1	1	1		1	1
Legal fees										
Library material										
Machinery and equipment			8	27	155	155	99	(36.13)	99	99
Maintenance and repairs and running cost			1	3	3	3	3		3	3
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases			34	40	26	26	40	53.85	40	40
Owned and leasehold property										
Printing and publications				2	2	2	2		2	2
Scholar transport										
Sport and Recreation Equipment										
Training			20	280	58	58	345	494.83	345	345
Transport										
Travel and subsistence			164	263	188	188	263	39.89	263	263
Utilities (municipal services)										
Veterinary supplies										
Other			121	337	298	298	337	13.09	337	445
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities			1							
Unauthorised expenditure										

Table B.2.8 Payments and estimates by economic classification – Programme 8: Personnel management and administration *(continued)*

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Transfers and subsidies to			13	2	13	13	2	(84.62)	2	2
Provinces and municipalities			9	2	13	13	2	(84.62)	2	2
Provinces										
Provincial agencies and funds										
Municipalities			9	2	13	13	2	(84.62)	2	2
Municipalities			9	2	13	13	2	(84.62)	2	2
of which										
Regional services council levies			9	2	13	13	2		2	2
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Provincial Development Council										
Universities and technikons										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions										
Households			4							
Social benefits										
Other transfers to households			4							
Payments for capital assets			304	296	333	333	296	(11.11)	296	296
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment			304	296	333	333	296	(11.11)	296	296
Transport equipment										
Other machinery and equipment			304	296	333	333	296	(11.11)	296	296
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification			4 448	6 246	5 983	5 983	6 978	16.63	7 464	7 934

Table B.3 Details on public entities – Name of Public Entity: Provincial Development Council

Payments and receipts R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Receipts										
Tax receipts										
Non-tax receipts	6	15	21	21	21	21		(100.00)		
Sale of goods and services other than capital assets										
Of which										
Admin fees										
Interest										
Other non-tax revenue	6	15	21	21	21	21		(100.00)		
Transfers received	2 638	3 092	3 262	3 428	3 428	3 428	3 579	4.40	3 772	3 979
Sale of capital assets										
Total receipts	2 644	3 107	3 283	3 449	3 449	3 449	3 579	3.77	3 772	3 979
Payments										
Current payments	2 480	3 138	3 040	3 525	3 525	3 525	3 597	2.04	3 780	3 979
Compensation of employees	1 349	1 635	1 599	1 881	1 881	1 881	2 343	24.56	2 577	2 710
Use of goods and services	1 118	1 440	1 367	1 577	1 577	1 577	1 184	(24.92)	1 133	1 199
Depreciation	13	63	74	67	67	67	70	4.48	70	70
Unauthorised expenditure										
Interest, dividends and rent on land										
Interest										
Dividends										
Rent on land										
Transfers and subsidies										
Total payments	2 480	3 138	3 040	3 525	3 525	3 525	3 597	2.04	3 780	3 979
Surplus/(Deficit)	164	(31)	243	(76)	(76)	(76)	(18)	(76.32)	(8)	
Cash flow summary										
Adjust surplus/(deficit) for accrual transactions	7	48	53	46	46	46	70	52.17	70	70
Adjustments for:										
Depreciation	13	63	74	67	67	67	70	4.48	70	70
Interest	(6)	(15)	(21)	(21)	(21)	(21)		(100.00)		
Net (profit)/loss on disposal of fixed assets										
Other										
Operating surplus/(deficit) before changes in working capital	171	17	296	(30)	(30)	(30)	52	(273.33)	62	70
Changes in working capital	95	(340)	676	299	299	299		(100.00)		
(Decrease)/increase in accounts payable	109	(221)	776	(36)	(36)	(36)		(100.00)		
Decrease/(increase) in accounts receivable	(8)	(134)	(121)	314	314	314		(100.00)		
(Decrease)/increase in provisions	(6)	15	21	21	21	21		(100.00)		

Table B.3 Details on public entities – Name of Public Entity: Provincial Development Council *(continued)*

Payments and receipts R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- piation 2004/05	Adjusted appro- piation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Cash flow from operating	266	(323)	972	269	269	269	52	(80.67)	62	70
Transfers from government	306	445	51	990	990	990		(100.00)		
Of which:										
Capital	306	445	51	990	990	990		(100.00)		
Current										
Cash flow from investing activities										
Acquisition of assets										
Land										
Dwellings										
Non-residential buildings										
Investment property										
Other structures (infrastructure assets)										
Mineral and similar non-regenerative resources										
Capital work in progress										
Heritage assets										
Biological assets										
Computer equipment										
Furniture and office equipment										
Other machinery and equipment										
Specialised military assets										
Transport assets										
Computer software										
Mastheads and publishing titles										
Patents, licences, copyrights, brand names and trademarks										
Recipes, formulae, prototypes, designs and models										
Service and operating rights										
Other intangibles										
Other flows from investing activities										
Other 1										
Other 2										
Cash flow from financing activities										
Deferred income										
Borrowing activities										
Other										
Net increase/(decrease) in cash and cash equivalents	266	(323)	972	269	269	269	52	(80.67)	62	70

Table B.3 Details on public entities – Name of Public Entity: Provincial Development Council *(continued)*

Payments and receipts R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04				% Change from Revised estimate			
				Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Balance sheet information										
Carrying value of assets	140	147	108	2	2	2	148	7300.00	116	25
Land										
Dwellings										
Non-residential buildings										
Investment property										
Other structures (infrastructure assets)										
Mineral and similar non-regenerative resources										
Capital work in progress										
Heritage assets										
Biological assets										
Computer equipment	115	104	78	2	2	2	120	5900.00	76	5
Furniture and office equipment	25	43	30				28		40	20
Other machinery and equipment										
Specialised military assets										
Transport assets										
Computer software										
Mastheads and publishing titles										
Patents, licences, copyrights, brand names and trademarks										
Recipes, formulae, prototypes, designs and models										
Service and operating rights										
Other intangibles										
Long term investments										
Floating										
Current										
1<5 Years										
5<10 Years										
>10 Years										
Cash and cash equivalents	445	51	1 621	854	854	854		(100.00)		
Bank	444	50	989	527	527	527		(100.00)		
Cash on hand	1	1	1	1	1	1		(100.00)		
Other			631	326	326	326		(100.00)		
Other										
Receivables and prepayments	13	16	10	12	12	12		(100.00)		
Trade receivables										
Other receivables	1	1	1	1	1	1		(100.00)		
Prepaid expenses	12	15	9	11	11	11		(100.00)		
Accrued income										

Table B.3 Details on public entities – Name of Public Entity: Provincial Development Council *(continued)*

Payments and receipts R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	2005/06	2004/05	2006/07	2007/08
Inventory										
Trade										
Other										
Other										
Capital and reserves	164	133	376	300	224	148	130	(12.16)	122	122
Share capital and premium										
Accumulated reserves		164	133	376	300	224	148	(33.93)	130	122
Surplus/(deficit)	164	(31)	243	(76)	(76)	(76)	(18)	(76.32)	(8)	
Other										
Borrowings										
Floating										
Current										
1<5 Years										
5<10 Years										
>10 Years										
Post retirement benefits										
Present value of funded										
Unrecognised transitional liabilities										
Other										
Trade and other payables	238	17	94	44	44	44		(100.00)		
Trade payables	238	17	94	44	44	44		(100.00)		
Accrued interest										
Other										
Provisions										
Leave pay provision										
Other 1										
Other 2										
Other 3										
Other 4										
Funds managed (eg Poverty Alleviation Fund)										
Poverty Alleviation Fund										
Regional Development Fund										
Third Party Funds										
Other 4										
Contingent liabilities										
Other 1										
Other 2										
Other 3										
Other 4										

Table B.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Establishment of human rights programme units										
Category A										
City of Cape Town										
Category B										
Beaufort West										
Bergervier										
Bitou										
Breede River/Winelands										
Breede Valley										
Cape Agulhas										
Cederberg										
Drakenstein										
George										
Kannaland										
Knysna										
Laingsburg										
Langeberg										
Matzikama										
Mossel Bay										
Oudtshoorn										
Overstrand										
Prince Albert										
Saldanha Bay										
Stellenbosch										
Swartland										
Swellendam										
Theewaterskloof										
Witzenberg										
Unallocated										
Category C				350	350	350	350		350	350
Cape Winelands				70	70	70	70		70	70
Central Karoo				70	70	70	70		70	70
Eden				70	70	70	70		70	70
Overberg				70	70	70	70		70	70
West Coast				70	70	70	70		70	70
Unallocated										
Total transfers to local government				350	350	350	350		350	350

Note: Excludes regional services council levy.

Table B.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2001/02	Audited 2002/03	Audited 2003/04	Main appro- priation 2004/05	Adjusted appro- priation 2004/05	Revised estimate 2004/05	% Change from Revised estimate			
							2005/06	2004/05	2006/07	2007/08
Cape Town Metro	267 638	324 287	301 222	283 399	279 413	279 413	285 427	2.15	295 327	310 470
West Coast Municipalities										
Matzikama										
Cederberg										
Bergviver										
Saldanha Bay										
Swartland										
West Coast DMA										
West Coast District Municipality										
Unallocated										
Cape Winelands Municipalities	11 451	11 437	11 714	12 565	11 551	11 551	12 685	9.82	13 011	13 835
Witzenberg										
Drakenstein										
Stellenbosch	11 451	11 437	11 714	12 565	11 551	11 551	12 685	9.82	13 011	13 835
Breede Valley										
Breede River/Winelands										
Breede River DMA										
Cape Winelands District Municipality										
Unallocated										
Overberg Municipalities										
Theewaterskloof										
Overstrand										
Cape Agulhas										
Swellendam										
Overberg DMA										
Overberg District Municipality										
Unallocated										
Eden Municipalities										
Kannaland										
Langeberg										
Mossel Bay										
George										
Oudtshoorn										
Bitou										
Knysna										
Eden DMA										
Eden District Municipality										
Unallocated										
Central Karoo Municipalities										
Laingsburg										
Prince Albert										
Beaufort West										
Central Karoo DMA										
Central Karoo District Municipality										
Unallocated										
Unallocated										
Total provincial expenditure by district and local municipality	279 089	335 724	312 936	295 964	290 964	290 964	298 112	2.46	308 338	324 305